

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended September 30, 2023

OR

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-10962

**TOP GOLF  
CALLAWAY  
BRANDS**

**Topgolf Callaway Brands Corp.**  
(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**95-3797580**  
(I.R.S. Employer  
Identification No.)

**2180 Rutherford Road, Carlsbad, CA 92008**  
**(760) 931-1771**

(Address, including zip code, and telephone number, including area code, of principal executive offices)

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class                      | Trading Symbol(s) | Name of Each Exchange on which Registered |
|------------------------------------------|-------------------|-------------------------------------------|
| Common Stock, \$0.01 par value per share | MODG              | The New York Stock Exchange               |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

|                         |                                     |                           |                          |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/> |
|                         |                                     | Emerging growth company   | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 1, 2023, the number of shares outstanding of the Registrant's common stock was 184,517,048.

**Important Notice to Investors Regarding Forward-Looking Statements:** This report contains “forward-looking statements” as defined under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: “may,” “should,” “will,” “could,” “would,” “anticipate,” “plan,” “believe,” “project,” “estimate,” “expect,” “strategy,” “future,” “likely,” and similar references to future periods. Forward-looking statements include, among others, statements that relate to future plans, events, liquidity, financial results, performance, prospects or growth and scale opportunities including, but not limited to, statements relating to future industry and market conditions, strength and demand of our products and services, continued brand momentum, demand for golf and outdoor activities and apparel, continued investments in the business, increases in shareholder value, consumer trends and behavior, future industry and market conditions, Topgolf International, Inc. (“Topgolf”) venue/bay expansion plans, the strength of our brands, product lines and e-commerce business, geographic diversity, market recovery, availability of capital under our credit facilities, the capital markets or other sources, our conservation and cost reduction efforts, cash flows and liquidity, compliance with debt covenants, estimated unrecognized stock compensation expense, projected capital expenditures and depreciation and amortization expense, future contractual obligations, the realization of deferred tax assets, including loss and credit carryforwards, future income tax expense, the future impact of new accounting standards, the impacts of inflation and changes in foreign exchange rates, future prospects of our business, including TravisMathew, LLC (“TravisMathew”), OGIO International, Inc. (“OGIO”), JW Stargazer Holding GmbH (“Jack Wolfskin”) and Topgolf. These statements are based upon current information and our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. As a result of these uncertainties and because the information on which these forward-looking statements is based may ultimately prove to be incorrect, actual results may differ materially from those anticipated. Important factors that could cause actual results to differ include, among others, the following:

- certain risks and uncertainties, including changes in capital markets or economic conditions, particularly the uncertainty related to inflation, decreases in consumer demand and spending and any severe or prolonged economic downturn;
- the impact of the COVID-19 pandemic and its related variants and other potential future outbreaks of infectious diseases or other health concerns, and measures taken to limit their impact, which could adversely affect our business, employees, suppliers, consumer demand and supply chain, and the global economy;
- costs, expenses or difficulties related to the merger with Topgolf, including the integration of the Topgolf business, or the failure to realize the expected benefits and synergies of the transaction in the expected timeframes or at all;
- the potential impact of the Topgolf merger on relationships with our and/or Topgolf’s employees, customers, suppliers and other business partners;
- consumer acceptance of and demand for our products and services;
- future retailer purchasing activity, which can be significantly affected by adverse industry conditions and overall retail inventory levels;
- any unfavorable changes in trade or other policies, including restrictions on imports or an increase in import tariffs;
- the level of promotional activity in the marketplace;
- future consumer discretionary purchasing activity, which can be significantly adversely affected by unfavorable economic or market conditions;
- future changes in foreign currency exchange rates and the degree of effectiveness of our hedging programs;
- our ability to manage international business risks;
- our ability to recognize operational synergies and scale opportunities across our supply chain and global business platform;
- adverse changes in the credit markets or continued compliance with the terms of our credit facilities;
- our ability to monetize our investments;
- our ability to successfully integrate, operate and expand the retail stores of the acquired TravisMathew and Jack Wolfskin businesses, the Korea apparel business and venue locations of the Topgolf business;
- delays, difficulties or increased costs in the supply of components needed to manufacture our products or in manufacturing our products, including our dependence on a limited number of suppliers for some of our products;
- adverse weather conditions and seasonality;

- any rule changes or other actions taken by the United States Golf Association or other golf associations that could have an adverse impact upon demand or supply of our products;
- our ability to protect our intellectual property rights;
- a decrease in participation levels in golf;
- the effect of terrorist activity, armed conflict, the conflict between Russia and Ukraine or Israel and Hamas, natural disasters or pandemic diseases on the economy generally, on the level of demand for our products or on our ability to manage our supply and delivery logistics in such an environment; and
- the general risks and uncertainties applicable to us and our business.

Investors should not place undue reliance on these forward-looking statements, which are based on current information and speak only as of the date hereof. We undertake no obligation to update any forward-looking statements to reflect new information or events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Investors should also be aware that while we from time to time do communicate with securities analysts, it is against our policy to disclose to them any material non-public information or other confidential commercial information. Furthermore, we have a policy against distributing or confirming financial forecasts or projections issued by analysts and any reports issued by such analysts are not our responsibility. Investors should not assume that we agree with any report issued by any analyst or with any statements, projections, forecasts or opinions contained in any such report. For details concerning these and other risks and uncertainties, see our most recent Annual Report on Form 10-K, as well as our quarterly reports on Form 10-Q and current reports on Form 8-K subsequently filed with the Securities and Exchange Commission from time to time.

**Topgolf Callaway Brands Corp. Trademarks:** *The following marks and phrases, among others, are our trademarks: Alpha Convoy, Apex, Apex CB, Apex DCB, Apex TCB, Apex Tour, Apex UW, APW, Arm Lock, Backstryke, Batwing Technology, Big Bertha, Big Bertha B21, Big Bertha REVA, Big T, Bird of Prey, Black Series, Bounty Hunter, C Grind, Callaway, Callaway Capital, Callaway Golf, Callaway Media Productions, Callaway Super Hybrid, Callaway X, Capital, Chev, Chev 18, Chevron Device, Chrome Soft, Chrome Soft X, Chrome Soft X LS, Cirrus, Comfort Tech, CUATER, Cuater C logo, Cup 360, CXR, 360 Face Cup, Dawn Patrol, Demonstrably Superior And Pleasingly Different, DFX, DSPD, Divine, Double Wide, Eagle, Engage, Epic, Epic Flash, Epic Max, Epic Max LS, Epic Speed, ERC, ERC Soft, Everyone's Game, Exo, Cage, Fast Tech Mantle, Flash Face Technology, Flash Face, FT Optiforce, FT Performance, FT Tour, Fusion, Fusion Zero, GBB, GBB Epic, Gems, Golf Fusion, Gravity Core, Great Big Bertha, Great Big Bertha Epic, Grom, Groove- In- Groove Technology, Heavenwood, Hersatility, Hex Aerodynamics, Hex Chrome, HX, Hyper Dry, Hyper-Lite, Hyper Speed Face, I.D. Ball, Jack Wolfskin, Jailbird, Jailbreak, Jailbreak AI Speed Frame, Jailbreak AI Velocity Blades, JAWS MD5, Jaws Raw, Jewel Jam, Kings of Distance, Legacy, Life On Tour, Longer From Everywhere, Lowrider, Luxe, Mack Daddy, Magna, Majestic, MarXman, Mavrik, MD3 Milled, MD4 Tactical, MD5, MD 5 Jaws, Metal-X, Microhinge Face Insert, Microhinge Star, Mission:Ambition, Nanuk, NipIt, Number One Putter in Golf, O OGIO, O Works, Odyssey, Odyssey Eleven, Odyssey Works, Offset Groove in Groove, Ogio, OGIO AERO, OGIO ALPHA, OGIO ARORA, OGIO CLUB, OGIO FORGE, OGIO FUSE, OGIO ME, OGIO PACE, OGIO RENEGADE, OGIO RISE, OGIO SAVAGE, OGIO SHADOW, OGIO XIX, OptiColor, Opti Flex, Opti Grip, Opti Shield, OptiFit, OptiTherm, Opti Vent, ORG 7, ORG 14, ORG 15, Paradym, Paradym X, Paw Print, PRESTIGE 7, ProType, R, Rainspann, Red Ball, REVA, R-Moto, Renegade, Rig 9800, Rossie, RSX, S2H2, Sabertooth, Shankstar, Shredder, Silencer, SLED, Slice Stopper, SoftFast, Solaire, Speed Cartridge, Speed Regime, Speed Step, Speed Tuned, Steelhead XR, Steelhead, Strata, Stroke Lab, Stronomic, Sub Zero, Superfast, Superhot, Supersoft, Supersoft MAX, SureOut, Swing Suite, Tee Time Adventures, TM, Tank, Tank Cruiser, Tech Series, Teron, Texapore, TMCA, Thermal Grip, Toe Up, TopChallenge, TopChip, TopContender, TopDrive, TopGolf, TopGolf Crush, Topgolf Entertainment Group, TopGolf Media, Topgolf Shield Logo, TopLife, TopPressure, TopScore, TopScramble, TopShot, TopTracer, TopTracer Range, Toulon, Toulon Garage, Tour Authentic, Tour Tested, Trade In! Trade Up!, TRAVISMATHEW, TravisMathew TM logo, Tri Hot, Trionomer Cover, Truvis, Truvis Pattern, Tyro, udesign, Uptown, Versa, VFT, VTEC, W Grind, Warbird, Weather Series, Weather Spann, Wedgeducation, WGT, White Hot, White Hot OG, White Hot Tour, White Ice, WOODE, World's Friendliest, X-12, X-14, X-16, X-18, X-20, X-22, X-24, XACT, X Face VFT, X Hot, X Hot Pro, X<sup>2</sup> Hot, X Series, X Spann, X Tech, XR, XR 16, XSPANN, Xtra Traction Technology, Xtra Width Technology, XTT, 2-Ball.*

**TOPGOLF CALLAWAY BRANDS CORP.**  
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**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements (Unaudited)**

**TOPGOLF CALLAWAY BRANDS CORP.  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(In millions, except share data)  
(Unaudited)**

|                                                                                                                                                                                     | September 30, 2023 | December 31, 2022 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------|
| <b>ASSETS</b>                                                                                                                                                                       |                    |                   |
| Current assets:                                                                                                                                                                     |                    |                   |
| Cash and cash equivalents                                                                                                                                                           | \$ 330.3           | \$ 180.2          |
| Restricted cash                                                                                                                                                                     | 0.7                | 19.1              |
| Accounts receivable, less allowances of \$11.2 million and \$10.8 million, respectively                                                                                             | 304.6              | 167.3             |
| Inventories                                                                                                                                                                         | 736.5              | 959.2             |
| Prepaid expenses                                                                                                                                                                    | 59.5               | 57.1              |
| Other current assets                                                                                                                                                                | 171.1              | 136.0             |
| Total current assets                                                                                                                                                                | 1,602.7            | 1,518.9           |
| Property, plant and equipment, net                                                                                                                                                  | 2,083.1            | 1,809.6           |
| Operating lease right-of-use assets, net                                                                                                                                            | 1,414.6            | 1,419.1           |
| Tradenames and trademarks                                                                                                                                                           | 1,410.3            | 1,412.7           |
| Other intangible assets, net                                                                                                                                                        | 82.8               | 91.0              |
| Goodwill                                                                                                                                                                            | 1,983.6            | 1,983.7           |
| Other assets, net                                                                                                                                                                   | 404.9              | 355.4             |
| Total assets                                                                                                                                                                        | \$ 8,982.0         | \$ 8,590.4        |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                                                                                                                                         |                    |                   |
| Current liabilities:                                                                                                                                                                |                    |                   |
| Accounts payable and accrued expenses                                                                                                                                               | \$ 386.1           | \$ 580.0          |
| Accrued employee compensation and benefits                                                                                                                                          | 109.8              | 135.2             |
| Asset-based credit facilities                                                                                                                                                       | 78.1               | 219.3             |
| Operating lease liabilities, short-term                                                                                                                                             | 82.8               | 76.4              |
| Construction advances                                                                                                                                                               | 119.9              | 35.4              |
| Deferred revenue                                                                                                                                                                    | 96.9               | 94.9              |
| Other current liabilities                                                                                                                                                           | 35.6               | 35.0              |
| Total current liabilities                                                                                                                                                           | 909.2              | 1,176.2           |
| Long-term debt, net                                                                                                                                                                 | 1,521.5            | 1,176.3           |
| Operating lease liabilities, long-term                                                                                                                                              | 1,443.2            | 1,437.5           |
| Deemed landlord financing obligations                                                                                                                                               | 809.2              | 658.0             |
| Deferred taxes, net                                                                                                                                                                 | 68.3               | 117.5             |
| Other long-term liabilities                                                                                                                                                         | 278.7              | 250.6             |
| Commitments and contingencies (Note 11)                                                                                                                                             |                    |                   |
| Shareholders' equity:                                                                                                                                                               |                    |                   |
| Preferred stock, \$0.01 par value, 3.0 million shares authorized, none issued and outstanding at September 30, 2023 and December 31, 2022                                           | —                  | —                 |
| Common stock, \$0.01 par value, 360.0 million shares authorized, and 187.0 million shares and 186.2 million shares issued at September 30, 2023 and December 31, 2022, respectively | 1.9                | 1.9               |
| Additional paid-in capital                                                                                                                                                          | 3,025.0            | 3,012.7           |
| Retained earnings                                                                                                                                                                   | 1,024.6            | 852.5             |
| Accumulated other comprehensive loss                                                                                                                                                | (54.3)             | (61.5)            |
| Less: Common stock held in treasury, at cost, 2.4 million shares and 1.3 million shares at September 30, 2023 and December 31, 2022, respectively                                   | (45.3)             | (31.3)            |
| Total shareholders' equity                                                                                                                                                          | 3,951.9            | 3,774.3           |
| Total liabilities and shareholders' equity                                                                                                                                          | \$ 8,982.0         | \$ 8,590.4        |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except per share data)  
(Unaudited)

|                                                           | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |            |
|-----------------------------------------------------------|-------------------------------------|----------|------------------------------------|------------|
|                                                           | 2023                                | 2022     | 2023                               | 2022       |
| <b>Net revenues:</b>                                      |                                     |          |                                    |            |
| Products                                                  | \$ 597.1                            | \$ 579.3 | \$ 2,078.2                         | \$ 2,018.2 |
| Services                                                  | 443.5                               | 409.2    | 1,309.5                            | 1,126.2    |
| Total net revenues                                        | 1,040.6                             | 988.5    | 3,387.7                            | 3,144.4    |
| <b>Costs and expenses:</b>                                |                                     |          |                                    |            |
| Cost of products                                          | 337.1                               | 330.7    | 1,167.0                            | 1,142.5    |
| Cost of services, excluding depreciation and amortization | 45.6                                | 48.2     | 141.4                              | 136.3      |
| Other venue expense                                       | 312.1                               | 287.6    | 934.7                              | 780.2      |
| Selling, general and administrative expense               | 242.5                               | 224.7    | 790.6                              | 720.4      |
| Research and development expense                          | 22.6                                | 19.2     | 67.4                               | 55.4       |
| Venue pre-opening costs                                   | 6.9                                 | 9.9      | 16.3                               | 18.1       |
| Total costs and expenses                                  | 966.8                               | 920.3    | 3,117.4                            | 2,852.9    |
| Income from operations                                    | 73.8                                | 68.2     | 270.3                              | 291.5      |
| Interest expense, net                                     | (52.3)                              | (36.4)   | (153.6)                            | (100.3)    |
| Other income, net                                         | 5.2                                 | 7.0      | 2.4                                | 26.9       |
| Income before income taxes                                | 26.7                                | 38.8     | 119.1                              | 218.1      |
| Income tax (benefit) provision                            | (3.0)                               | 0.3      | (53.0)                             | (12.5)     |
| Net income                                                | \$ 29.7                             | \$ 38.5  | \$ 172.1                           | \$ 230.6   |
| <b>Earnings per common share:</b>                         |                                     |          |                                    |            |
| Basic                                                     | \$ 0.16                             | \$ 0.21  | \$ 0.93                            | \$ 1.25    |
| Diluted                                                   | \$ 0.16                             | \$ 0.20  | \$ 0.88                            | \$ 1.17    |
| <b>Weighted-average common shares outstanding:</b>        |                                     |          |                                    |            |
| Basic                                                     | 185.2                               | 184.8    | 185.2                              | 184.9      |
| Diluted                                                   | 201.2                               | 201.8    | 201.3                              | 201.0      |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(In millions)  
(Unaudited)

|                                              | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |                 |
|----------------------------------------------|-------------------------------------|---------------|------------------------------------|-----------------|
|                                              | 2023                                | 2022          | 2023                               | 2022            |
| Net income                                   | \$ 29.7                             | \$ 38.5       | \$ 172.1                           | \$ 230.6        |
| Other comprehensive income (loss):           |                                     |               |                                    |                 |
| Change in derivative instruments             | 5.7                                 | 4.4           | 17.5                               | 17.4            |
| Foreign currency translation adjustments     | (14.4)                              | (38.0)        | (10.8)                             | (84.6)          |
| Comprehensive income, before income tax      | 21.0                                | 4.9           | 178.8                              | 163.4           |
| Income tax benefit on derivative instruments | (1.1)                               | (1.0)         | (0.5)                              | (1.9)           |
| Comprehensive income                         | <u>\$ 22.1</u>                      | <u>\$ 5.9</u> | <u>\$ 179.3</u>                    | <u>\$ 165.3</u> |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In millions) (Unaudited)

|                                                                                                     | Nine months ended September 30, |          |
|-----------------------------------------------------------------------------------------------------|---------------------------------|----------|
|                                                                                                     | 2023                            | 2022     |
| <b>Cash flows from operating activities:</b>                                                        |                                 |          |
| Net income                                                                                          | \$ 172.1                        | \$ 230.6 |
| Adjustments to reconcile net income to net cash provided by operating activities:                   |                                 |          |
| Depreciation and amortization                                                                       | 175.7                           | 139.8    |
| Non-cash interest on financing and deemed landlord financed leases                                  | 17.1                            | 4.3      |
| Amortization of debt discount and issuance costs                                                    | 4.9                             | 7.4      |
| Deferred taxes, net                                                                                 | (54.4)                          | (12.5)   |
| Share-based compensation                                                                            | 38.4                            | 37.4     |
| Unrealized net losses on hedging instruments and foreign currency                                   | 7.2                             | 2.1      |
| Loss on debt modification                                                                           | 10.5                            | —        |
| Other                                                                                               | 1.5                             | 4.8      |
| Change in assets and liabilities:                                                                   |                                 |          |
| Accounts receivable, net                                                                            | (144.8)                         | (193.9)  |
| Inventories                                                                                         | 205.8                           | (235.9)  |
| Leasing receivables                                                                                 | (9.1)                           | (14.8)   |
| Other assets                                                                                        | 3.1                             | 12.3     |
| Accounts payable and accrued expenses                                                               | (175.2)                         | 69.2     |
| Deferred revenue                                                                                    | 3.1                             | 0.4      |
| Accrued employee compensation and benefits                                                          | (25.1)                          | 4.2      |
| Operating lease assets and liabilities, net                                                         | 13.6                            | 2.1      |
| Income taxes receivable/payable, net                                                                | (18.4)                          | (24.9)   |
| Other liabilities                                                                                   | 1.7                             | 2.0      |
| Net cash provided by operating activities                                                           | 227.7                           | 34.6     |
| <b>Cash flows from investing activities:</b>                                                        |                                 |          |
| Capital expenditures                                                                                | (388.7)                         | (353.4)  |
| Asset acquisitions, net of cash acquired                                                            | (31.2)                          | —        |
| Proceeds from government grants                                                                     | 3.0                             | —        |
| Investment in golf-related ventures                                                                 | (2.5)                           | —        |
| Acquisition of intangible assets                                                                    | (0.8)                           | (0.6)    |
| Proceeds from sale of investment in golf-related ventures                                           | —                               | 0.4      |
| Proceeds from sale of property and equipment                                                        | 0.3                             | —        |
| Net cash used in investing activities                                                               | (419.9)                         | (353.6)  |
| <b>Cash flows from financing activities:</b>                                                        |                                 |          |
| Repayments of long-term debt                                                                        | (788.2)                         | (87.0)   |
| Proceeds from borrowings on long-term debt                                                          | 1,224.8                         | 60.0     |
| (Repayments of) proceeds from credit facilities, net                                                | (245.4)                         | 100.0    |
| Debt issuance costs                                                                                 | (1.8)                           | —        |
| Payment on contingent earn-out obligation                                                           | —                               | (5.6)    |
| Repayments of financing leases                                                                      | (2.2)                           | (0.3)    |
| Proceeds from lease financing                                                                       | 184.3                           | 133.1    |
| Exercise of stock options                                                                           | 3.9                             | 0.6      |
| Acquisition of treasury stock                                                                       | (44.0)                          | (35.5)   |
| Net cash provided by financing activities                                                           | 331.4                           | 165.3    |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash                       | (7.3)                           | 0.6      |
| Net increase (decrease) in cash, cash equivalents and restricted cash                               | 131.9                           | (153.1)  |
| Cash, cash equivalents and restricted cash at beginning of period                                   | 203.4                           | 357.7    |
| Cash, cash equivalents and restricted cash at end of period                                         | 335.3                           | 204.6    |
| Less: restricted cash <sup>(1)</sup>                                                                | (5.0)                           | (4.3)    |
| Cash and cash equivalents at end of period                                                          | \$ 330.3                        | \$ 200.3 |
| <b>Supplemental disclosures:</b>                                                                    |                                 |          |
| Cash paid for income taxes, net                                                                     | \$ 20.0                         | \$ 21.9  |
| Cash paid for interest                                                                              | \$ 132.8                        | \$ 86.0  |
| <b>Non-cash investing and financing activities:</b>                                                 |                                 |          |
| Issuance of treasury stock and common stock for compensatory stock awards released from restriction | \$ 24.3                         | \$ 28.0  |
| Accrued capital expenditures                                                                        | \$ 38.3                         | \$ 47.2  |
| Financed additions of capital expenditures                                                          | \$ 43.3                         | \$ 28.3  |
| Issuance of common stock related to convertible notes                                               | \$ —                            | \$ 0.5   |

<sup>(1)</sup> Includes \$0.7 million and \$0.5 million of short-term restricted cash and \$4.3 million and \$3.8 million of long-term restricted cash included in other assets for the periods ended September 30, 2023 and 2022, respectively.

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(In millions)  
(Unaudited)

|                                                            | Common Stock |               | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Treasury Stock |                  | Total<br>Shareholders'<br>Equity |
|------------------------------------------------------------|--------------|---------------|----------------------------------|----------------------|-----------------------------------------------|----------------|------------------|----------------------------------|
|                                                            | Shares       | Amount        |                                  |                      |                                               | Shares         | Amount           |                                  |
| <b>Balance at December 31, 2022</b>                        | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,012.7</b>                | <b>\$ 852.5</b>      | <b>\$ (61.5)</b>                              | <b>(1.3)</b>   | <b>\$ (31.3)</b> | <b>\$ 3,774.3</b>                |
| Acquisition of treasury stock                              | —            | —             | —                                | —                    | —                                             | (0.4)          | (9.2)            | (9.2)                            |
| Exercise of stock options                                  | —            | —             | (1.2)                            | —                    | —                                             | 0.2            | 4.8              | 3.6                              |
| Compensatory awards released from restriction              | —            | —             | (21.3)                           | —                    | —                                             | 0.9            | 21.3             | —                                |
| Share-based compensation                                   | —            | —             | 12.4                             | —                    | —                                             | —              | —                | 12.4                             |
| Equity adjustment from foreign currency translation        | —            | —             | —                                | —                    | 5.3                                           | —              | —                | 5.3                              |
| Change in fair value of derivative instruments, net of tax | —            | —             | —                                | —                    | (0.3)                                         | —              | —                | (0.3)                            |
| Net income                                                 | —            | —             | —                                | 25.0                 | —                                             | —              | —                | 25.0                             |
| <b>Balance at March 31, 2023</b>                           | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,002.6</b>                | <b>\$ 877.5</b>      | <b>\$ (56.5)</b>                              | <b>(0.6)</b>   | <b>\$ (14.4)</b> | <b>\$ 3,811.1</b>                |
| Acquisition of treasury stock                              | —            | —             | —                                | —                    | —                                             | (1.0)          | (18.1)           | (18.1)                           |
| Exercise of stock options                                  | —            | —             | (0.4)                            | —                    | —                                             | —              | 0.5              | 0.1                              |
| Compensatory awards released from restriction              | —            | —             | (2.4)                            | —                    | —                                             | 0.1            | 2.4              | —                                |
| Share-based compensation                                   | —            | —             | 12.4                             | —                    | —                                             | —              | —                | 12.4                             |
| Equity adjustment from foreign currency translation        | —            | —             | —                                | —                    | (1.7)                                         | —              | —                | (1.7)                            |
| Change in fair value of derivative instruments, net of tax | —            | —             | —                                | —                    | 11.5                                          | —              | —                | 11.5                             |
| Net income                                                 | —            | —             | —                                | 117.4                | —                                             | —              | —                | 117.4                            |
| <b>Balance at June 30, 2023</b>                            | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,012.2</b>                | <b>\$ 994.9</b>      | <b>\$ (46.7)</b>                              | <b>(1.5)</b>   | <b>\$ (29.6)</b> | <b>\$ 3,932.7</b>                |
| Acquisition of treasury stock                              | —            | —             | —                                | —                    | —                                             | (1.0)          | (16.7)           | (16.7)                           |
| Issuance of common stock                                   | 0.8          | —             | —                                | —                    | —                                             | —              | —                | —                                |
| Exercise of stock options                                  | —            | —             | (0.2)                            | —                    | —                                             | —              | 0.4              | 0.2                              |
| Compensatory awards released from restriction              | —            | —             | (0.6)                            | —                    | —                                             | 0.1            | 0.6              | —                                |
| Share-based compensation                                   | —            | —             | 13.6                             | —                    | —                                             | —              | —                | 13.6                             |
| Equity adjustment from foreign currency translation        | —            | —             | —                                | —                    | (14.4)                                        | —              | —                | (14.4)                           |
| Change in fair value of derivative instruments, net of tax | —            | —             | —                                | —                    | 6.8                                           | —              | —                | 6.8                              |
| Net income                                                 | —            | —             | —                                | 29.7                 | —                                             | —              | —                | 29.7                             |
| <b>Balance at September 30, 2023</b>                       | <b>187.0</b> | <b>\$ 1.9</b> | <b>\$ 3,025.0</b>                | <b>\$ 1,024.6</b>    | <b>\$ (54.3)</b>                              | <b>(2.4)</b>   | <b>\$ (45.3)</b> | <b>\$ 3,951.9</b>                |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(In millions)  
(Unaudited)

|                                                                   | Common Stock |               | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Treasury Stock |                  | Total Shareholders' Equity |
|-------------------------------------------------------------------|--------------|---------------|----------------------------|-------------------|--------------------------------------|----------------|------------------|----------------------------|
|                                                                   | Shares       | Amount        |                            |                   |                                      | Shares         | Amount           |                            |
| <b>Balance at December 31, 2021</b>                               | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,051.6</b>          | <b>\$ 682.2</b>   | <b>\$ (27.3)</b>                     | <b>(1.0)</b>   | <b>\$ (25.5)</b> | <b>\$ 3,682.9</b>          |
| Cumulative Impact of Accounting Standards Update 2020-06 adoption | —            | —             | (57.1)                     | 12.4              | —                                    | —              | —                | (44.7)                     |
| Acquisition of treasury stock                                     | —            | —             | —                          | —                 | —                                    | (1.5)          | (34.2)           | (34.2)                     |
| Compensatory awards released from restriction                     | —            | —             | (24.0)                     | —                 | —                                    | 1.0            | 24.0             | —                          |
| Share-based compensation                                          | —            | —             | 13.8                       | —                 | —                                    | —              | —                | 13.8                       |
| Equity adjustment from foreign currency translation               | —            | —             | —                          | —                 | (13.4)                               | —              | —                | (13.4)                     |
| Change in fair value of derivative instruments, net of tax        | —            | —             | —                          | —                 | 9.4                                  | —              | —                | 9.4                        |
| Net income                                                        | —            | —             | —                          | 86.7              | —                                    | —              | —                | 86.7                       |
| <b>Balance at March 31, 2022</b>                                  | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 2,984.3</b>          | <b>\$ 781.3</b>   | <b>\$ (31.3)</b>                     | <b>(1.5)</b>   | <b>\$ (35.7)</b> | <b>\$ 3,700.5</b>          |
| Acquisition of treasury stock                                     | —            | —             | 0.2                        | —                 | —                                    | —              | (0.5)            | (0.3)                      |
| Exercise of stock options                                         | —            | —             | (0.2)                      | —                 | —                                    | —              | 0.3              | 0.1                        |
| Compensatory awards released from restriction                     | —            | —             | (1.8)                      | —                 | —                                    | 0.1            | 1.8              | —                          |
| Share-based compensation                                          | —            | —             | 13.2                       | —                 | —                                    | —              | —                | 13.2                       |
| Equity adjustment from foreign currency translation               | —            | —             | —                          | —                 | (33.2)                               | —              | —                | (33.2)                     |
| Change in fair value of derivative instruments, net of tax        | —            | —             | —                          | —                 | 4.5                                  | —              | —                | 4.5                        |
| Net income                                                        | —            | —             | —                          | 105.4             | —                                    | —              | —                | 105.4                      |
| <b>Balance at June 30, 2022</b>                                   | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 2,995.7</b>          | <b>\$ 886.7</b>   | <b>\$ (60.0)</b>                     | <b>(1.4)</b>   | <b>\$ (34.1)</b> | <b>\$ 3,790.2</b>          |
| Acquisition of treasury stock                                     | —            | —             | —                          | —                 | —                                    | —              | (1.0)            | (1.0)                      |
| Exercise of stock options                                         | —            | —             | (0.3)                      | —                 | —                                    | —              | 0.8              | 0.5                        |
| Compensatory awards released from restriction                     | —            | —             | (2.2)                      | —                 | —                                    | 0.1            | 2.2              | —                          |
| Share-based compensation                                          | —            | —             | 10.4                       | —                 | —                                    | —              | —                | 10.4                       |
| Equity adjustment from foreign currency translation               | —            | —             | —                          | —                 | (38.0)                               | —              | —                | (38.0)                     |
| Change in fair value of derivative instruments, net of tax        | —            | —             | —                          | —                 | 5.4                                  | —              | —                | 5.4                        |
| Issuance of common stock related to convertible notes             | —            | —             | 0.5                        | —                 | —                                    | —              | —                | 0.5                        |
| Capped call transaction related to convertible note conversion    | —            | —             | 0.1                        | —                 | —                                    | —              | (0.1)            | —                          |
| Net loss                                                          | —            | —             | —                          | 38.5              | —                                    | —              | —                | 38.5                       |
| <b>Balance at September 30, 2022</b>                              | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,004.2</b>          | <b>\$ 925.2</b>   | <b>\$ (92.6)</b>                     | <b>(1.3)</b>   | <b>\$ (32.2)</b> | <b>\$ 3,806.5</b>          |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Note 1. The Company and Basis of Presentation**

**The Company**

Topgolf Callaway Brands Corp. (together with its wholly-owned subsidiaries, referred to as “we,” “our,” “us,” or “Topgolf Callaway Brands” unless otherwise specified), a Delaware corporation, is a leading modern golf and active lifestyle company that provides world-class golf entertainment experiences, designs and manufactures premium golf equipment, and sells golf and active lifestyle apparel and other accessories through our family of brand names, which include Topgolf, Callaway Golf, Odyssey, TravisMathew, Jack Wolfskin, OGIO, Toptracer and World Golf Tour (“WGT”).

Our products and brands are reported under three operating segments: Topgolf, which includes the operations of our company-operated Topgolf venues, Toptracer ball-flight tracking technology (“Toptracer”), and WGT digital golf game; Golf Equipment, which includes the operations of our golf clubs and golf balls business under the Callaway Golf and Odyssey brand names; and Active Lifestyle, which includes the operations of our soft goods business marketed under the Callaway, TravisMathew, Jack Wolfskin and OGIO brand names.

**Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the “SEC”). Pursuant to these rules and regulations, we have condensed or omitted certain information and disclosures that are normally included in our annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”). In the opinion of management, these condensed consolidated financial statements include all of the normal and recurring adjustments necessary for the fair presentation of the financial position, results of operations and cash flows for the periods and dates presented. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2022, which was filed with the SEC on March 1, 2023. Interim operating results are not necessarily indicative of operating results that may be expected for the year ending December 31, 2023, or any other future periods.

We translate the financial statements of our foreign subsidiaries using end-of-period exchange rates for assets and liabilities and average exchange rates during each reporting period for results of operations. All intercompany balances and transactions have been eliminated during consolidation.

Our Topgolf subsidiary previously operated on a 52- or 53-week retail calendar year, which ended on the Sunday closest to December 31. As of April 4, 2022, Topgolf began operating on a calendar year ending on December 31. Therefore, Topgolf financial information included in our condensed consolidated financial statements for the nine months ended September 30, 2022 was from January 3, 2022 through September 30, 2022. Topgolf financial information for the three months ended September 30, 2022 as well as for the three and nine months ended September 30, 2023 is reported on a calendar year basis.

## **Note 2. Summary of Significant Accounting Policies**

Our significant accounting policies are described in Note 2 to our audited consolidated financial statements for the year ended December 31, 2022, which are included in our Annual Report on Form 10-K which was filed with the SEC on March 1, 2023.

### **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. We base our estimates on historical information and various other assumptions that are believed to be reasonable under the circumstances. Examples of such estimates include, among other things, determining the nature and timing of the satisfaction of performance obligations as it relates to revenue recognition, the valuation of share-based awards, the recoverability of long-lived assets, the assessment of intangible assets and goodwill for impairment, the determination of the incremental borrowing rate for operating and financing leases, provisions for warranty and expected credit losses, inventory obsolescence, sales returns, future price concessions, tax contingencies and valuation allowances, the estimated useful lives of property, plant and equipment, and acquired intangible assets. Actual results may materially differ from these estimates. On an ongoing basis, we review our estimates to ensure that these estimates appropriately reflect changes in our business or new information as it becomes available.

### **Recently Issued Accounting Standards**

In June 2022, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2022-03, “Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions” (“ASU 2022-03”). ASU 2022-03 clarifies the guidance in Topic 820 when measuring the fair value of an equity security that is subject to a contractual sale restriction, and also introduces new disclosure requirements for equity securities subject to contractual sale restrictions that are measured at fair value. ASU 2022-03 is effective for fiscal years beginning after December 15, 2023, and interim periods within those fiscal years. Early adoption is permitted. This ASU did not have any impact on our consolidated financial statements or related disclosures.

### Note 3. Leases

#### Sales-Type Leases

We enter into non-cancellable license agreements primarily related to Toptracer and Swing Suite (see Note 8). Certain of these license agreements are classified as sales-type leases.

Revenue from sales-type leases is included in service revenues within the condensed consolidated statements of operations and consists of the selling price and interest income as follows (in millions):

|                                                 | Three Months Ended September 30, |        | Nine Months Ended September 30, |         |
|-------------------------------------------------|----------------------------------|--------|---------------------------------|---------|
|                                                 | 2023                             | 2022   | 2023                            | 2022    |
| Sales-type lease selling price <sup>(1)</sup>   | \$ 7.4                           | \$ 6.1 | \$ 23.8                         | \$ 24.6 |
| Cost of underlying assets                       | (3.0)                            | (3.2)  | (10.9)                          | (11.9)  |
| Operating profit                                | \$ 4.4                           | \$ 2.9 | \$ 12.9                         | \$ 12.7 |
| Interest income                                 | \$ 2.1                           | \$ 1.1 | \$ 4.8                          | \$ 2.9  |
| Total revenue attributable to sales-type leases | \$ 9.5                           | \$ 7.2 | \$ 28.6                         | \$ 27.5 |

<sup>(1)</sup> Selling price is equal to the present value of lease payments over the non-cancellable term of the licensing agreement.

Leasing receivables related to our net investment in sales-type leases are as follows (in millions):

|                                     | Balance Sheet Location | September 30, 2023 | December 31, 2022 |
|-------------------------------------|------------------------|--------------------|-------------------|
| Leasing receivables, net—short-term | Other current assets   | \$ 25.1            | \$ 17.5           |
| Leasing receivables, net—long-term  | Other assets           | 63.7               | 57.5              |
| Total leasing receivables           |                        | \$ 88.8            | \$ 75.0           |

Net maturities of sales-type lease receivables for the next five years and thereafter as of September 30, 2023 are as follows (in millions):

|                             |         |
|-----------------------------|---------|
| Remainder of 2023           | \$ 7.5  |
| 2024                        | 31.4    |
| 2025                        | 26.9    |
| 2026                        | 19.0    |
| 2027                        | 10.7    |
| Thereafter                  | 6.7     |
| Total future lease proceeds | 102.2   |
| Less: imputed interest      | 13.4    |
| Total                       | \$ 88.8 |

### Operating and Finance Leases

As a lessee, we lease office spaces, manufacturing plants, warehouses, distribution centers, company-operated Topgolf venues, vehicles and equipment, and retail and outlet locations under operating and financing leases.

### DLF Agreements

We enter into deemed landlord financing (“DLF”) agreements to finance certain company-operated Topgolf venues. We work with third-party developers or real estate financing partners to acquire rights to land and fund the construction associated with certain venues under build-to-suit arrangements. In certain instances we fund a portion of the construction ourselves, and in other instances we fund all of the construction. In certain build-to-suit arrangements, we are deemed to have control of the underlying assets under construction and are therefore considered the accounting owner of these assets. At the end of the construction period, we complete a sale-leaseback assessment to determine if control has transferred to the financing partner. If the sales-leaseback criteria are not met and it is determined that control has not been transferred to the financing partner, we reverse the accumulated construction advance recognized during the construction phase and record a DLF obligation, and the costs accumulated in property, plant and equipment associated with the building are capitalized and placed into service. When we acquire land directly or finance the venue construction ourselves, we may enter into arrangements to sell the assets and lease them back from a financing partner. In these cases, if control is not transferred upon the closing of the transaction and the commencement of the subsequent leaseback, we record a DLF obligation associated with the cash proceeds. Buildings or other assets capitalized in conjunction with DLF obligations are depreciated, less their residual value, over the shorter period of the useful life of those assets, or the period of the lease term. In general, buildings are depreciated over a 40-year useful life, which aligns with the lease term including renewal periods we are reasonably certain to exercise.

Supplemental balance sheet information related to our operating and financing right-of-use (“ROU”) assets and lease liabilities and DLF assets and obligations is as follows (in millions):

|                                         | Balance Sheet Location                  | September 30, 2023 | December 31, 2022 |
|-----------------------------------------|-----------------------------------------|--------------------|-------------------|
| <b>Assets</b>                           |                                         |                    |                   |
| Operating lease ROU assets, net         | Operating lease ROU assets, net         | \$ 1,414.6         | \$ 1,419.1        |
| Financing lease ROU assets, net         | Other assets                            | \$ 227.5           | \$ 215.7          |
| DLF assets, net                         | Property, plant & equipment, net        | \$ 916.2           | \$ 813.2          |
| <b>Liabilities</b>                      |                                         |                    |                   |
| Current                                 |                                         |                    |                   |
| Operating lease liabilities, short-term | Operating lease liabilities, short-term | \$ 82.8            | \$ 76.4           |
| Financing lease liabilities, short-term | Accounts payable and accrued expenses   | \$ 1.4             | \$ 1.7            |
| DLF obligations, short-term             | Accounts payable and accrued expenses   | \$ 0.5             | \$ 2.4            |
| Non-current                             |                                         |                    |                   |
| Operating lease liabilities, long-term  | Operating lease liabilities, long-term  | \$ 1,443.2         | \$ 1,437.5        |
| Financing lease liabilities, long-term  | Other long-term liabilities             | \$ 246.7           | \$ 225.9          |
| DLF obligations, long-term              | Deemed landlord financing obligations   | \$ 809.2           | \$ 658.0          |

### Leases Under Construction

Our minimum capital commitment for leases under construction, net of reimbursements from third-party real estate financing partners, was approximately \$22.0 million as of September 30, 2023. As we are actively involved in the construction of these properties, we recorded \$265.8 million in construction costs within property, plant and equipment and \$119.9 million in construction advances from the landlords in connection with these properties as of September 30, 2023. We determine the lease classification for these properties at the end of the construction period. Upon lease commencement, the initial base term of these leases is generally 20 years, with most having options to extend for additional terms of up to 20 years. As of September 30, 2023, we had \$1,012.9 million of future lease obligations related to nine venues subject to non-cancellable leases that have been signed but have not yet commenced.

The components of lease expense included in our condensed consolidated statement of operations for the periods presented below are as follows (in millions):

|                                    | Three Months Ended September 30, |                | Nine Months Ended September 30, |                 |
|------------------------------------|----------------------------------|----------------|---------------------------------|-----------------|
|                                    | 2023                             | 2022           | 2023                            | 2022            |
| <b>Operating lease costs:</b>      |                                  |                |                                 |                 |
| Amortization of ROU assets         | \$ 45.9                          | \$ 42.3        | \$ 131.2                        | \$ 128.1        |
| <b>Total operating lease costs</b> | <b>45.9</b>                      | <b>42.3</b>    | <b>131.2</b>                    | <b>128.1</b>    |
| <b>Financing lease costs:</b>      |                                  |                |                                 |                 |
| Amortization of ROU assets         | 1.9                              | 1.0            | 5.8                             | 4.6             |
| Interest on lease liabilities      | 3.7                              | 2.3            | 11.0                            | 6.5             |
| <b>Total financing lease costs</b> | <b>5.6</b>                       | <b>3.3</b>     | <b>16.8</b>                     | <b>11.1</b>     |
| <b>DLF obligation costs:</b>       |                                  |                |                                 |                 |
| Depreciation of DLF assets         | 7.8                              | 3.7            | 18.2                            | 10.1            |
| Interest on DLF obligations        | 17.5                             | 11.7           | 48.9                            | 32.5            |
| <b>Total DLF obligation costs</b>  | <b>25.3</b>                      | <b>15.4</b>    | <b>67.1</b>                     | <b>42.6</b>     |
| Variable lease costs               | 3.7                              | 2.3            | 8.4                             | 7.1             |
| <b>Total lease costs</b>           | <b>\$ 80.5</b>                   | <b>\$ 63.3</b> | <b>\$ 223.5</b>                 | <b>\$ 188.9</b> |

Other information related to leases (in millions):

| <b>Supplemental Cash Flows Information</b>                                     | Nine Months Ended September 30, |          |
|--------------------------------------------------------------------------------|---------------------------------|----------|
|                                                                                | 2023                            | 2022     |
| <b>Cash paid for amounts included in the measurement of lease liabilities:</b> |                                 |          |
| Operating cash flows from operating leases                                     | \$ 116.1                        | \$ 119.8 |
| Operating cash flows from finance leases                                       | \$ 5.6                          | \$ 5.4   |
| Operating cash flows from DLF obligations                                      | \$ 37.1                         | \$ 29.3  |
| Financing cash flows from finance leases                                       | \$ 2.2                          | \$ 0.3   |
| Financing cash flows from DLF obligations                                      | \$ 5.9                          | \$ —     |
| <b>Lease liabilities arising from new ROU assets:</b>                          |                                 |          |
| Operating leases                                                               | \$ 53.3                         | \$ 37.2  |
| Financing leases                                                               | \$ 17.4                         | \$ 40.7  |
| DLF obligations <sup>(1)</sup>                                                 | \$ 143.4                        | \$ 113.2 |

<sup>(1)</sup> During the course of the construction of our venues, certain financing partners remit funds directly to our construction vendors on our behalf rather than providing the construction advances directly to us. These funds are presented as non-cash investing and financing activities within our condensed consolidated statement of cash flows. During the nine months ended September 30, 2023, the amount contributed by these financing partners, in addition to accrued capitalized interest was \$43.3 million. During the nine months ended September 30, 2022, the amount contributed by these financing partners, in addition to accrued capitalized interest, was \$28.3 million, which was corrected from \$85.0 million, as previously reported.

|                                                       | September 30, 2023 | December 31, 2022 |
|-------------------------------------------------------|--------------------|-------------------|
| <b>Weighted average remaining lease term (years):</b> |                    |                   |
| Operating leases                                      | 16.3               | 16.6              |
| Financing leases                                      | 36.3               | 36.5              |
| DLF obligations                                       | 38.1               | 38.5              |
| <b>Weighted average discount rate:</b>                |                    |                   |
| Operating leases                                      | 5.7 %              | 5.6 %             |
| Financing leases                                      | 6.2 %              | 6.1 %             |
| DLF obligations                                       | 9.0 %              | 8.8 %             |

As of September 30, 2023, our future minimum lease obligations were as follows (in millions):

|                             | Operating Leases | Financing Leases | DLF Obligations | Total      |
|-----------------------------|------------------|------------------|-----------------|------------|
| Remainder of 2023           | \$ 30.9          | \$ 2.1           | \$ 10.6         | \$ 43.6    |
| 2024                        | 161.1            | 14.1             | 63.7            | 238.9      |
| 2025                        | 158.7            | 14.8             | 64.2            | 237.7      |
| 2026                        | 153.5            | 14.9             | 65.3            | 233.7      |
| 2027                        | 151.1            | 15.1             | 66.5            | 232.7      |
| Thereafter                  | 1,833.1          | 638.7            | 3,090.2         | 5,562.0    |
| Total future lease payments | 2,488.4          | 699.7            | 3,360.5         | 6,548.6    |
| Less: imputed interest      | 962.4            | 451.6            | 2,550.8         | 3,964.8    |
| Total                       | \$ 1,526.0       | \$ 248.1         | \$ 809.7        | \$ 2,583.8 |

#### Note 4. Revenue Recognition

We primarily recognize revenue from the sale of our products and the operation of our Topgolf venues. Product revenues include the sale of golf clubs, golf balls, lifestyle and outdoor apparel, gear and accessories, and golf apparel and accessories. We sell our products to customers, which include on- and off-course golf shops and national retail stores, and directly to consumers through our e-commerce business and at our apparel retail and venue locations. Our product revenue also includes royalty income from third parties from the licensing of certain soft goods products. Service revenues primarily include Topgolf venue sales of food and beverage, fees charged for gameplay, the sale of game credits to guests, franchise fees, the sale of gift cards, sponsorship contracts, leasing revenue, non-refundable deposits received for venue reservations, and from our online multiplayer digital golf games.

Contracts with our customers for the purchase of our products are generally in the form of a purchase order. In certain cases, we enter into sales agreements which contain specific terms, discounts and allowances. We also enter into licensing agreements with certain distributors and, with respect to our Toptracer operations, driving ranges and hospitality and entertainment venues.

The following table presents our revenue disaggregated by major category and operating and reportable segment (in millions):

|                           | Three Months Ended September 30, |          | Nine Months Ended September 30, |            |
|---------------------------|----------------------------------|----------|---------------------------------|------------|
|                           | 2023                             | 2022     | 2023                            | 2022       |
| <b>Topgolf:</b>           |                                  |          |                                 |            |
| Venues                    | \$ 430.5                         | \$ 399.5 | \$ 1,270.4                      | \$ 1,089.4 |
| Other business lines      | 17.2                             | 14.3     | 51.6                            | 50.1       |
| Total Topgolf             | \$ 447.7                         | \$ 413.8 | \$ 1,322.0                      | \$ 1,139.5 |
| <b>Golf Equipment:</b>    |                                  |          |                                 |            |
| Golf clubs                | \$ 222.2                         | \$ 221.4 | \$ 913.3                        | \$ 959.6   |
| Golf balls                | 71.2                             | 75.3     | 274.8                           | 257.0      |
| Total Golf Equipment      | \$ 293.4                         | \$ 296.7 | \$ 1,188.1                      | \$ 1,216.6 |
| <b>Active Lifestyle:</b>  |                                  |          |                                 |            |
| Apparel                   | \$ 211.7                         | \$ 181.4 | \$ 531.3                        | \$ 456.7   |
| Gear, accessories & other | 87.8                             | 96.6     | 346.3                           | 331.6      |
| Total Active Lifestyle    | \$ 299.5                         | \$ 278.0 | \$ 877.6                        | \$ 788.3   |
| <b>Total</b>              | \$ 1,040.6                       | \$ 988.5 | \$ 3,387.7                      | \$ 3,144.4 |

Venue product sales at our Topgolf operating segment include the sale of golf clubs, golf balls, apparel, gear and accessories. During the three and nine months ended September 30, 2023, venue product sales were \$4.2 million and \$12.5 million, respectively. During the three and nine months ended September 30, 2022, venue product sales were \$4.5 million and \$13.3 million, respectively.

### **Product and Service Revenue**

We sell our Golf Equipment products and Active Lifestyle products in the United States and internationally, with our principal international regions being Europe and Asia. Golf Equipment product sales are generally higher than Active Lifestyle sales in most regions except for Europe, which has a higher concentration of Active Lifestyle sales due to the Jack Wolfskin business. Revenue from venues is higher in the United States due to Topgolf having significantly more domestic venues than international venues. Revenue related to other business lines at Topgolf is predominantly in the United States, in addition to certain regions within Europe.

The following table summarizes our revenue by major geographic region (in millions):

|                                            | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                   |
|--------------------------------------------|-------------------------------------|-----------------|------------------------------------|-------------------|
|                                            | 2023                                | 2022            | 2023                               | 2022              |
| <b>Revenue by Major Geographic Region:</b> |                                     |                 |                                    |                   |
| United States                              | \$ 737.3                            | \$ 684.8        | \$ 2,435.1                         | \$ 2,194.7        |
| Europe                                     | 149.5                               | 141.9           | 423.3                              | 417.7             |
| Asia                                       | 130.7                               | 138.7           | 419.1                              | 432.6             |
| Rest of world                              | 23.1                                | 23.1            | 110.2                              | 99.4              |
| <b>Total</b>                               | <b>\$ 1,040.6</b>                   | <b>\$ 988.5</b> | <b>\$ 3,387.7</b>                  | <b>\$ 3,144.4</b> |

### **Licensing, Royalty and Other Revenue**

We have revenues related to licensing and royalties in our Topgolf and Active Lifestyle operating segments primarily related to operating and sales-type leasing agreements for Toptracer installations (see Note 3), licensing agreements for apparel and soft goods products, and licensing agreements at Topgolf related to Swing Suite. The following table summarizes these revenues by operating segment (in millions):

|                  | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                |
|------------------|-------------------------------------|----------------|------------------------------------|----------------|
|                  | 2023                                | 2022           | 2023                               | 2022           |
| Topgolf          | \$ 12.2                             | \$ 9.0         | \$ 36.5                            | \$ 33.2        |
| Active Lifestyle | 6.0                                 | 6.2            | 20.9                               | 20.2           |
| <b>Total</b>     | <b>\$ 18.2</b>                      | <b>\$ 15.2</b> | <b>\$ 57.4</b>                     | <b>\$ 53.4</b> |

### **Deferred Revenue**

Our deferred revenue balance includes short-term and long-term deferred revenue which consists primarily of revenue from the sale of gift cards, event deposits, loyalty points, memberships and prepaid sponsorships at Topgolf, virtual currency and game credits related to digital golf games, as well as upfront territory fees and upfront franchise fees received from international franchise partners.

Revenue from gift cards is deferred and recognized when the cards are redeemed, which generally occurs within a twelve-month period from the date of purchase. Revenue from the event deposits, loyalty points, memberships, prepaid sponsorships, game credits, and virtual currency related to digital golf games are recognized when redeemed or once the event or sponsorship occurs, over the estimated life of a customer's membership, or based on historical currency or credit usage trends, as applicable, which generally occur within a one to thirty-six month period from the date of purchase. Revenue related to territory and franchise fees for each arrangement are allocated to each individual venue and recognized up to a 40-year term, including renewal options, per the respective franchise agreement.

The following table provides a reconciliation of activity related to our short-term deferred revenue balance for the periods presented (in millions):

|                                        | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         |
|----------------------------------------|-------------------------------------|---------|------------------------------------|---------|
|                                        | 2023                                | 2022    | 2023                               | 2022    |
| Beginning Balance                      | \$ 98.5                             | \$ 91.8 | \$ 94.9                            | \$ 93.9 |
| Deferral of revenue                    | 154.6                               | 167.9   | 478.3                              | 438.4   |
| Revenue recognized                     | (150.7)                             | (160.1) | (457.5)                            | (427.9) |
| Breakage                               | (5.4)                               | (4.7)   | (18.5)                             | (13.4)  |
| Foreign currency translation and other | (0.1)                               | (0.5)   | (0.3)                              | 3.4     |
| Ending Balance                         | \$ 96.9                             | \$ 94.4 | \$ 96.9                            | \$ 94.4 |

As of September 30, 2023 and December 31, 2022, our long-term deferred revenue balance was \$3.6 million and \$3.2 million, respectively.

For the three and nine months ended September 30, 2023, we recognized \$8.2 million and \$57.8 million, respectively, of revenue that was included in the deferred revenue balances at December 31, 2022. For the three and nine months ended September 30, 2022, we recognized \$12.0 million and \$59.2 million, respectively, of revenue that was included in the deferred revenue balances at December 31, 2021.

#### **Variable Consideration**

We recognize revenue based on the amount of consideration we expect to receive from customers for our products and services. The consideration is based on the sales price of our products and services adjusted for estimates of variable consideration, including sales returns, discounts and allowances, sales promotions and sales programs, and price concessions that we offer. These estimates are based on the amounts earned or expected to be claimed by customers.

The following table provides a reconciliation of the activity related to our short-term sales program incentives for the periods presented (in millions):

|                                        | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         |
|----------------------------------------|-------------------------------------|---------|------------------------------------|---------|
|                                        | 2023                                | 2022    | 2023                               | 2022    |
| Beginning Balance                      | \$ 24.8                             | \$ 35.2 | \$ 20.8                            | \$ 23.3 |
| Additions                              | 4.8                                 | 6.1     | 26.9                               | 33.6    |
| Credits issued                         | (11.7)                              | (6.6)   | (28.3)                             | (19.8)  |
| Foreign currency translation and other | (0.4)                               | (1.3)   | (1.9)                              | (3.7)   |
| Ending Balance                         | \$ 17.5                             | \$ 33.4 | \$ 17.5                            | \$ 33.4 |

We record an estimate for anticipated returns as a reduction of product revenues and cost of products, and accounts receivable, in the period that the related sales are recorded. Our provision for the sales return liability fluctuates with the seasonality of the business, while actual sales returns are generally more heavily weighted toward the second half of the year as the golf season comes to an end.

The following table provides a reconciliation of the activity related to our sales return reserve for the periods presented (in millions):

|                   | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         |
|-------------------|-------------------------------------|---------|------------------------------------|---------|
|                   | 2023                                | 2022    | 2023                               | 2022    |
| Beginning Balance | \$ 81.1                             | \$ 77.6 | \$ 55.4                            | \$ 47.4 |
| Provision         | 33.5                                | 17.3    | 145.0                              | 103.6   |
| Sales returns     | (31.9)                              | (23.5)  | (117.7)                            | (79.6)  |
| Ending Balance    | \$ 82.7                             | \$ 71.4 | \$ 82.7                            | \$ 71.4 |

The cost recovery of inventory associated with the sales return liability is accounted for in other current assets on our condensed consolidated balance sheet. As of September 30, 2023 and December 31, 2022, our balance for cost recovery was \$37.3 million and \$25.5 million, respectively.

## Note 5. Financing Arrangements

Our credit facilities and long-term debt obligations are summarized as follows (in millions):

|                                                           | Maturity Date                     | Interest Rate  | September 30, 2023 | December 31, 2022 |
|-----------------------------------------------------------|-----------------------------------|----------------|--------------------|-------------------|
| <b>Short-Term Credit Facilities</b>                       |                                   |                |                    |                   |
| U.S. Asset-Based Revolving Credit Facility                | March 16, 2028                    | 5.36%          | \$ 48.0            | \$ 181.1          |
| 2022 Japan ABL Credit Facility                            | January 25, 2025                  | 0.90%          | 30.1               | 38.2              |
| <b>Total Principal Amount</b>                             |                                   |                | <b>\$ 78.1</b>     | <b>\$ 219.3</b>   |
| <b>Unamortized Debt Issuance Costs</b>                    |                                   |                | <b>\$ 4.3</b>      | <b>\$ 0.9</b>     |
| <b>Balance Sheet Location</b>                             |                                   |                |                    |                   |
| Asset-based credit facilities                             |                                   |                | \$ 78.1            | \$ 219.3          |
| Prepaid expenses                                          |                                   |                | \$ 1.0             | \$ 0.6            |
| Other long-term assets                                    |                                   |                | \$ 3.3             | \$ 0.3            |
| <b>Long-Term Debt and Credit Facilities</b>               |                                   |                |                    |                   |
| 2023 Term Loan B                                          | March 16, 2030                    | 8.92%          | \$ 1,243.8         | \$ —              |
| Convertible Notes                                         | May 1, 2026                       | 2.75%          | 258.3              | 258.3             |
| Equipment Notes                                           | July 24, 2023 - December 27, 2027 | 2.36% - 5.93%  | 21.2               | 27.8              |
| Mortgage Loans                                            | July 1, 2033 - July 29, 2036      | 9.75% - 11.31% | 45.4               | 45.9              |
| Financed Tenant Improvements                              | February 1, 2035                  | 8.00%          | 3.3                | 3.5               |
| Term Loan B                                               | —                                 | 8.88%          | —                  | 432.0             |
| Topgolf Term Loan                                         | —                                 | 10.58%         | —                  | 336.9             |
| Topgolf Revolving Credit Facility                         | —                                 | 8.08%          | —                  | 110.0             |
| <b>Total Principal Amount</b>                             |                                   |                | <b>\$ 1,572.0</b>  | <b>\$ 1,214.4</b> |
| Less: Unamortized Debt Issuance Costs                     |                                   |                | 32.7               | 24.3              |
| <b>Total Debt, net of Unamortized Debt Issuance Costs</b> |                                   |                | <b>\$ 1,539.3</b>  | <b>\$ 1,190.1</b> |
| <b>Balance Sheet Location</b>                             |                                   |                |                    |                   |
| Other current liabilities                                 |                                   |                | \$ 17.8            | \$ 13.8           |
| Long-term debt                                            |                                   |                | 1,521.5            | 1,176.3           |
|                                                           |                                   |                | <b>\$ 1,539.3</b>  | <b>\$ 1,190.1</b> |

Total interest and amortization expense related to our credit facilities and long-term debt obligations, which is included in “Interest Expense, net” in the condensed consolidated statement of operations, is summarized as follows (in millions):

|                                             | Three Months Ended September 30, |                | Nine Months Ended September 30, |                |
|---------------------------------------------|----------------------------------|----------------|---------------------------------|----------------|
|                                             | 2023                             | 2022           | 2023                            | 2022           |
| <b>Short-Term Credit Facilities</b>         |                                  |                |                                 |                |
| U.S. Asset-Based Revolving Credit Facility  | \$ 0.9                           | \$ 1.2         | \$ 6.5                          | \$ 2.9         |
| 2022 Japan ABL Credit Facility              | 0.1                              | 0.1            | 0.3                             | 0.2            |
| <b>Total</b>                                | <b>\$ 1.0</b>                    | <b>\$ 1.3</b>  | <b>\$ 6.8</b>                   | <b>\$ 3.1</b>  |
| <b>Long-Term Debt and Credit Facilities</b> |                                  |                |                                 |                |
| 2023 Term Loan B                            | \$ 29.1                          | \$ —           | \$ 61.7                         | \$ —           |
| Convertible Notes                           | 1.7                              | 1.7            | 5.3                             | 5.3            |
| Equipment Notes                             | 0.2                              | 0.2            | 0.7                             | 0.6            |
| Mortgage Loans                              | 1.2                              | 1.2            | 3.5                             | 3.6            |
| Term Loan B                                 | —                                | 8.4            | 8.6                             | 21.2           |
| Topgolf Term Loan                           | —                                | 8.0            | 7.8                             | 20.7           |
| Topgolf Revolving Credit Facility           | —                                | 0.9            | 2.7                             | 2.6            |
| <b>Total</b>                                | <b>\$ 32.2</b>                   | <b>\$ 20.4</b> | <b>\$ 90.3</b>                  | <b>\$ 54.0</b> |

### Revolving Credit Facilities and Available Liquidity

In addition to cash on hand and cash generated from operations, we rely on our U.S. Asset-Based Revolving Credit Facility and 2022 Japan ABL Credit Facility to manage seasonal liquidity fluctuations. As of September 30, 2023 and December 31, 2022, our available liquidity, which is comprised of cash on hand and amounts available under our U.S. and Japan facilities, less outstanding letters of credit and outstanding borrowings, was \$734.1 million and \$415.3 million, respectively.

#### U.S. Asset-Based Revolving Credit Facility

In March 2023, we entered into a Fifth Amended and Restated Loan and Security Agreement (the “New ABL Agreement”) with Bank of America, N.A. and other lenders, which provides for senior secured asset-based revolving credit facilities in an aggregate principal amount of up to \$525.0 million, consisting of a U.S. facility in an aggregate principal amount of up to \$440.0 million, a Canadian facility in an aggregate principal amount of up to \$5.0 million, a German facility in an aggregate principal amount of up to \$60.0 million, and a U.K./Dutch facility in an aggregate principal amount of up to \$20.0 million (collectively, the “New ABL Facility”), in each case subject to borrowing base availability under the applicable facility and reallocation of

such amounts between jurisdictions in accordance with the terms of the New ABL Agreement. Amounts outstanding under the New ABL Facility are secured by certain of our assets and assets of certain of our subsidiaries in the United States, Germany, Canada, the Netherlands, and the United Kingdom (the “U.K.”), including (i) substantially all personal assets, including inventory, accounts receivable and intellectual property and (ii) certain eligible real estate, subject to certain customary exceptions. The New ABL Facility includes customary affirmative and negative covenants, including among other things, restrictions on the incurrence of additional debt, liens, dividends and other restricted payments, asset sales, investments, mergers, acquisitions and affiliate transactions. Under the New ABL Facility, we are also subject to compliance with a 1.0:1.0 minimum fixed charge coverage ratio during certain specified periods in which our borrowing base availability, as adjusted, falls below 10.0% of the maximum aggregate principal amount of the New ABL Facility, as adjusted.

The interest rate applicable to outstanding borrowings under the New ABL Facility may fluctuate as specified in the New ABL Agreement, depending on our “Availability Ratio,” which is further defined in the New ABL Agreement and is expressed as a percentage of (i) the average daily availability under the New ABL Facility to (ii) the sum of the Canadian, German, U.K./Dutch and U.S. borrowing bases, as adjusted. Any unused portions of the New ABL Facility are subject to a monthly fee of 0.25% per annum.

During the nine months ended September 30, 2023, average outstanding borrowings under the U.S. Asset-Based Revolving Credit Facility were \$126.1 million. As of September 30, 2023, our trailing 12-month average availability under the U.S. Asset-Based Revolving Credit Facility was \$329.5 million and the trailing 12-month average interest rate applicable to outstanding borrowings under the U.S. Asset-Based Revolving Credit Facility was 5.71%.

### **2022 Japan ABL Credit Facility**

We have an Asset-Based Revolving Credit facility with the Bank of Tokyo-Mitsubishi UFJ (the “2022 Japan ABL Credit Facility”) which provides a line of credit to our Japan subsidiary of up to 6.0 billion Yen (or approximately \$40.2 million), is subject to borrowing base availability under the facility, and is secured by certain assets, including eligible inventory and accounts receivable of our Japan subsidiary which are subject to certain restrictions and covenants related to certain pledged assets and financial performance metrics. The interest rate applicable to outstanding borrowings under the 2022 Japan ABL Credit Facility is subject to an effective interest rate equal to the Tokyo Interbank Offered Rate plus 0.80%. As of September 30, 2023, our remaining borrowing base availability under the 2022 Japan ABL Credit Facility was 1.5 billion Yen (or approximately \$10.1 million).

## **Long-Term Debt**

### **2023 Term Loan B**

In March 2023, we entered into a Credit Agreement (the “Credit Agreement”) with Bank of America, N.A. as administrative agent, and the financial institutions party thereto as lenders which provides for a Term Loan B facility (the “2023 Term Loan B”). The 2023 Term Loan B provides for an aggregate principal amount of \$1,250.0 million, which was issued net of an original issuance discount of \$12.5 million. We used a portion of the net proceeds from the 2023 Term Loan B for the repayment of outstanding principal and interest amounts on our prior Term Loan B, as well as the repayment of the outstanding principal, interest and fees associated with the prior Topgolf credit facilities, which consisted of the Topgolf Term Loan and Topgolf Revolving Credit Facility (collectively, the “Topgolf Credit Facilities”). We accounted for the transactions associated with the Credit Agreement and repayment and retirement of the prior Term Loan B and Topgolf Credit Facilities as a debt modification. As a result, during the three months ended March 31, 2023, we recognized a non-cash loss of \$10.5 million within other income/expense in our condensed consolidated statement of operations related to the write-off of the unamortized original issuance discounts and debt issuance costs associated with the prior Term Loan B and Topgolf Credit Facilities for lenders who did not participate in the Credit Agreement. Additionally, we recognized \$2.3 million of third-party fees and capitalized \$11.0 million in debt issuance costs in connection with the Credit Agreement. The \$2.3 million of third-party fees were recognized as selling, general and administrative expense in our condensed consolidated statement of operations during the nine months ended September 30, 2023. The debt issuance costs and original issuance discount are being amortized into interest expense over the term of the Credit Agreement and are included as a reduction to long-term debt in our condensed consolidated balance sheet as of September 30, 2023.

The 2023 Term Loan B amortizes at a rate per annum equal to 1.00% of the initial aggregate principal amount of the loan, payable quarterly, commencing with the quarter ending June 30, 2023, with the remaining outstanding principal amount due and payable at maturity. The 2023 Term Loan B contains customary mandatory prepayment provisions and specifies that prepayments which occur in connection with a repricing transaction within six months after the closing date of the Credit Agreement are subject to a prepayment premium equal to 1.00% of the principal amount being prepaid, subject to certain customary exceptions. The 2023 Term Loan B also contains customary affirmative and negative covenants, including, among other things, restrictions related to the incurrence of additional debt, liens, dividends and other restricted payments, asset sales, investments, mergers, acquisitions, and affiliate transactions with which we must remain in compliance in order to avoid default or acceleration of the loan.

Applicable margins on interest rates to the 2023 Term Loan B are determined depending on our applicable debt rating (the “Debt Rating”), which is based on our corporate credit rating determined by S&P, and our corporate family rating as determined by Moody’s.

The interest rate on outstanding borrowings under the 2023 Term Loan B are, at our option, a rate per annum equal to (a) a term Secured Overnight Financing Rate (“Term SOFR”) plus a 0.10% credit spread adjustment (and subject to a 0% floor), plus an applicable margin of 3.25% or 3.50%, depending on our applicable Debt Rating or (b) a base rate equal to the sum of (i) the greater of (A) the greater of the federal funds rate and the overnight bank funding rate published by the Federal Reserve Bank of New York, plus 0.50%, (B) Term SOFR for a one-month interest period term plus 1.0% (and subject to a 1% floor), (C) the prime rate announced by Bank of America from time to time, and (D) 1.0%, plus (ii) an applicable margin of 2.25% or 2.50%, depending on our applicable Debt Rating.

### **Convertible Notes**

Our convertible senior notes (the “Convertible Notes”) bear interest at a rate of 2.75% per annum on the principal amount, which is payable semi-annually in arrears on May 1 and November 1 of each year.

As of May 6, 2023, we have the option to settle the Convertible Notes through cash settlement, physical settlement, or combination settlement at our election, and may redeem all or part of the Convertible Notes, subject to certain stipulations. The Convertible Notes are convertible into shares of our common stock at an initial conversion rate of 56.8 shares per \$1,000 principal amount of Convertible Notes, which is equal to an initial conversion price of \$17.62 per share. Additionally, all or any portion of the Convertible Notes may be converted at the conversion rate and at the holders’ option on or after February 1, 2026 until the close of business on the second trading day immediately prior to the maturity date, and upon the occurrence of certain contingent conversion events. The Convertible Notes are structurally subordinated to all existing and future indebtedness and other liabilities, including trade payables, and (to the extent we are not a holder thereof) preferred equity, if any, of our subsidiaries.

### **Capped Call**

In connection with the pricing of the Convertible Notes, we entered into privately negotiated capped call transactions with certain counterparties (“Capped Calls”). The Capped Calls cover the aggregate number of shares of our common stock that initially underlie the Convertible Notes, and are generally expected to reduce potential dilution and/or offset any cash payments we are required to make related to any conversion of the Convertible Notes.

The Capped Calls each have an exercise price of \$17.62 per share, subject to certain adjustments, which correspond to the initial conversion prices of the Convertible Notes, and a cap price of \$26.98 per share. Capped Calls are excluded from the calculation of diluted earnings per share, as they would be anti-dilutive under the if-converted method. The initial cost of the Capped Calls was recognized as a reduction to additional paid-in-capital on our condensed consolidated balance sheet.

### Equipment Notes

We have long-term financing agreements (the “Equipment Notes”) with various lenders which we use in order to invest in certain facilities and information technology equipment. The loans are secured by the relative underlying equipment.

### Mortgage Loans

We have three mortgage loans related to our Topgolf venues. The mortgage loans are secured by the assets of each respective venue and require either monthly (i) principal and interest payments or (ii) interest-only payments until their maturity dates. For loans requiring monthly interest-only payments, the entire unpaid principal balance and any unpaid accrued interest is due on the maturity date.

### Aggregate Amount of Long-Term Debt Maturities

The following table presents our combined aggregate amount of maturities for our long-term debt over the next five years and thereafter as of September 30, 2023. Amounts payable under the 2023 Term Loan B included below represent the minimum principal repayment obligations as of September 30, 2023.

|                                       | <i>(in millions)</i> |
|---------------------------------------|----------------------|
| Remainder of 2023                     | \$ 5.3               |
| 2024                                  | 20.8                 |
| 2025                                  | 18.6                 |
| 2026                                  | 276.3                |
| 2027                                  | 15.5                 |
| Thereafter                            | 1,235.5              |
|                                       | <u>\$ 1,572.0</u>    |
| Less: Unamortized Debt Issuance Costs | 32.7                 |
| Total                                 | <u>\$ 1,539.3</u>    |

As of September 30, 2023, we were in compliance with all fixed charge coverage ratios and all other financial covenants and reporting requirements under the terms of our credit facilities mentioned above, as applicable.

### Note 6. Earnings Per Common Share

Basic earnings per common share is computed by dividing net income by the weighted-average number of common shares outstanding for the period.

Diluted earnings per common share (“Diluted EPS”) takes into account the potential dilution that could occur if outstanding securities were exercised or settled in shares. Dilutive securities that may impact Diluted EPS include shares underlying outstanding stock options, restricted stock units and performance share units granted to employees and non-employees (see Note 12), as well as common shares underlying the Convertible Notes (see Note 5). Dilutive securities related to common shares underlying outstanding stock options, restricted stock units, and performance share units granted to employees and non-employee directors are included in the calculation of diluted earnings per common share using the treasury stock method. Dilutive securities related to common shares underlying the Convertible Notes are included in the calculation of diluted earnings per common share using the if-converted method.

Basic and diluted weighted-average common shares outstanding are the same in periods when a net loss is reported or when anti-dilution occurs.

The following table summarizes the computation of basic and diluted earnings per common share (in millions, except per share data):

|                                                                         | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                 |
|-------------------------------------------------------------------------|-------------------------------------|----------------|------------------------------------|-----------------|
|                                                                         | 2023                                | 2022           | 2023                               | 2022            |
| <b>Earnings per common share—basic</b>                                  |                                     |                |                                    |                 |
| Net income                                                              | \$ 29.7                             | \$ 38.5        | \$ 172.1                           | \$ 230.6        |
| Weighted-average common shares outstanding—basic                        | 185.2                               | 184.8          | 185.2                              | 184.9           |
| Earnings per common share—basic                                         | <u>\$ 0.16</u>                      | <u>\$ 0.21</u> | <u>\$ 0.93</u>                     | <u>\$ 1.25</u>  |
| <b>Earnings per common share—diluted</b>                                |                                     |                |                                    |                 |
| Net income                                                              | \$ 29.7                             | \$ 38.5        | \$ 172.1                           | \$ 230.6        |
| Interest expense attributable to convertible notes                      | 1.6                                 | 1.6            | 4.8                                | 4.8             |
| Net income attributable to earnings per common share—diluted            | <u>\$ 31.3</u>                      | <u>\$ 40.1</u> | <u>\$ 176.9</u>                    | <u>\$ 235.4</u> |
| Weighted-average common shares outstanding—basic                        | 185.2                               | 184.8          | 185.2                              | 184.9           |
| Convertible Notes weighted-average common shares outstanding            | 14.7                                | 14.7           | 14.7                               | 14.7            |
| Outstanding options, restricted stock units and performance share units | 1.3                                 | 2.3            | 1.4                                | 1.4             |
| Weighted-average common shares outstanding—diluted                      | <u>201.2</u>                        | <u>201.8</u>   | <u>201.3</u>                       | <u>201.0</u>    |
| Earnings per common share—diluted                                       | <u>\$ 0.16</u>                      | <u>\$ 0.20</u> | <u>\$ 0.88</u>                     | <u>\$ 1.17</u>  |

### Anti-Dilutive Options and Restricted Stock Units

For the three and nine months ended September 30, 2023, approximately 3.0 million and 1.9 million securities outstanding, respectively, comprised of stock options and restricted stock units, were excluded from the calculation of diluted EPS as they would be anti-dilutive. For both the three and nine months ended September 30, 2022, approximately 1.3 million securities outstanding, comprised of stock options and restricted stock units, were excluded from the calculation of diluted EPS as they would be anti-dilutive.

### Note 7. Goodwill and Intangible Assets

Changes in the carrying amount of goodwill by operating and reportable segment are as follows (in millions):

|                                        | Topgolf    | Golf Equipment | Active Lifestyle | Total      |
|----------------------------------------|------------|----------------|------------------|------------|
| Balance at December 31, 2022           | \$ 1,363.6 | \$ 530.3       | \$ 89.8          | \$ 1,983.7 |
| Foreign currency translation and other | —          | (0.1)          | —                | (0.1)      |
| Balance at September 30, 2023          | \$ 1,363.6 | \$ 530.2       | \$ 89.8          | \$ 1,983.6 |

Goodwill is net of accumulated impairment losses of \$148.4 million, which were recorded prior to December 31, 2022 in the Active Lifestyle segment.

Our intangible assets by major asset class are as follows (in millions, except useful life amounts):

| Useful Life (Years)                    | Indefinite-lived:        |                 | Amortizing: |                                              |                      | Total      |
|----------------------------------------|--------------------------|-----------------|-------------|----------------------------------------------|----------------------|------------|
|                                        | Tradename and Trademarks | Liquor Licenses | Patents     | Customer/Distributor Relationships and Other | Developed Technology |            |
|                                        | NA                       | NA              | 2-16        | 1-10                                         | 10                   |            |
| <b>As of September 30, 2023</b>        |                          |                 |             |                                              |                      |            |
| Gross                                  | \$ 1,441.0               | \$ 9.5          | \$ 32.2     | \$ 70.2                                      | \$ 69.7              | \$ 1,622.6 |
| Accumulated amortization               | —                        | —               | (31.8)      | (41.9)                                       | (17.3)               | (91.0)     |
| Foreign currency translation and other | (30.7)                   | —               | —           | (4.4)                                        | (3.4)                | (38.5)     |
| Net book value                         | \$ 1,410.3               | \$ 9.5          | \$ 0.4      | \$ 23.9                                      | \$ 49.0              | \$ 1,493.1 |
| <b>As of December 31, 2022</b>         |                          |                 |             |                                              |                      |            |
| Gross                                  | \$ 1,441.0               | \$ 8.9          | \$ 32.2     | \$ 67.4                                      | \$ 69.7              | \$ 1,619.2 |
| Accumulated amortization               | —                        | —               | (31.8)      | (35.8)                                       | (12.2)               | (79.8)     |
| Foreign currency translation and other | (28.3)                   | —               | —           | (4.2)                                        | (3.2)                | (35.7)     |
| Net book value                         | \$ 1,412.7               | \$ 8.9          | \$ 0.4      | \$ 27.4                                      | \$ 54.3              | \$ 1,503.7 |

For the three months ended September 30, 2023 and 2022, we recognized amortization expense related to acquired intangible assets of \$2.8 million and \$4.3 million, respectively. For the nine months ended September 30, 2023 and 2022, we recognized amortization expense related to acquired intangible assets of \$11.2 million and \$11.3 million, respectively. Amortization expense is included in selling, general and administrative expenses in the condensed consolidated statements of operations.

Amortization expense related to intangible assets at September 30, 2023 in each of the next five years and beyond is expected to be incurred as follows (in millions):

|                   |         |
|-------------------|---------|
| Remainder of 2023 | \$ 2.8  |
| 2024              | 11.4    |
| 2025              | 11.3    |
| 2026              | 11.3    |
| 2027              | 10.9    |
| Thereafter        | 25.6    |
|                   | \$ 73.3 |

## Note 8. Investments

### *Investment in Full Swing*

We have an ownership interest of less than 20.0% in Full Swing Golf Holdings, LLC (“Full Swing”), owners of multi-sport indoor virtualization and simulation technology. The investment is accounted for at cost less impairments, and adjusted for observable changes in fair value. At both September 30, 2023 and December 31, 2022, the carrying value of our investment in Full Swing was \$9.3 million. This investment is included in other assets on our condensed consolidated balance sheets.

On August 1, 2023 we completed the acquisition of the assets of Swing Suite, an indoor golf simulation technology that provides golf ball flight measurements and tracking data, from Full Swing for total cash consideration of \$12.5 million, consisting of customer relationship, sales-type leases and licensing agreements.

### *Investment in Five Iron Golf*

We have an ownership interest of less than 20.0% in preferred shares of The Range NYC, LLC (“Five Iron Golf”), an urban indoor golf experience company which hosts a golf simulation technology and serves food and beverage. The investment is accounted for at cost less impairments, and is adjusted for observable changes in fair value. During the nine months ended September 30, 2023, we invested an additional \$2.0 million in Five Iron Golf and recognized a \$0.4 million fair value step-up in our investment related to an observable market transaction that occurred during the third quarter of 2023. As of September 30, 2023 and December 31, 2022, the carrying value of our investment included in other assets on our condensed consolidated balance sheets was \$32.4 million and \$30.0 million, respectively.

## Note 9. Selected Financial Data

Selected financial data as of the dates presented below is as follows (in millions, except useful life data):

|                                            |                              | September 30, 2023        | December 31, 2022        |
|--------------------------------------------|------------------------------|---------------------------|--------------------------|
| <b>Inventories:</b>                        |                              |                           |                          |
| Finished goods                             |                              | \$ 584.3                  | \$ 770.1                 |
| Work in process                            |                              | 1.2                       | 1.2                      |
| Raw materials                              |                              | 145.0                     | 181.5                    |
| Food and beverage                          |                              | 6.0                       | 6.4                      |
|                                            |                              | <u>\$ 736.5</u>           | <u>\$ 959.2</u>          |
| <b>Other current assets:</b>               |                              |                           |                          |
| Credit card receivables                    |                              | \$ 30.2                   | \$ 40.1                  |
| Sales return reserve cost recovery asset   |                              | 37.3                      | 25.5                     |
| VAT/Sales tax receivable                   |                              | 5.3                       | 17.2                     |
| Leasing receivables                        |                              | 25.1                      | 17.5                     |
| Hedging contract receivables               |                              | 20.1                      | 4.6                      |
| Other                                      |                              | 53.1                      | 31.1                     |
|                                            |                              | <u>\$ 171.1</u>           | <u>\$ 136.0</u>          |
|                                            | <b>Estimated Useful Life</b> | <b>September 30, 2023</b> | <b>December 31, 2022</b> |
| <b>Property, plant and equipment, net:</b> |                              |                           |                          |
| Land                                       |                              | \$ 183.5                  | \$ 160.4                 |
| Buildings and leasehold improvements       | 3 - 40 years                 | 1,345.4                   | 1,196.7                  |
| Machinery and equipment                    | 5 - 10 years                 | 283.0                     | 248.8                    |
| Furniture, computer hardware and equipment | 3 - 5 years                  | 356.5                     | 299.1                    |
| Internal-use software                      | 3 - 5 years                  | 136.2                     | 109.9                    |
| Production molds                           | 2 - 5 years                  | 9.3                       | 9.1                      |
| Construction-in-process                    |                              | 402.6                     | 271.6                    |
|                                            |                              | <u>2,716.5</u>            | <u>2,295.6</u>           |
| Less: Accumulated depreciation             |                              | 633.4                     | 486.0                    |
|                                            |                              | <u>\$ 2,083.1</u>         | <u>\$ 1,809.6</u>        |

For the three months ended September 30, 2023 and 2022, we recorded total depreciation expense of \$58.2 million and \$44.1 million, respectively, in our condensed consolidated statements of operations. For the nine months ended September 30, 2023 and 2022, we recorded total depreciation expense of \$164.5 million and \$128.5 million, respectively, in our condensed consolidated statements of operations.

|                                               | September 30, 2023 | December 31, 2022 |
|-----------------------------------------------|--------------------|-------------------|
| <b>Accounts payable and accrued expenses:</b> |                    |                   |
| Accounts payable                              | \$ 103.1           | \$ 159.1          |
| Accrued expenses                              | 191.7              | 160.9             |
| Accrued inventory                             | 91.3               | 260.0             |
|                                               | <u>\$ 386.1</u>    | <u>\$ 580.0</u>   |

**Note 10. Income Taxes**

We calculate our interim income tax provision in accordance with Accounting Standards Codification (“ASC”) Topic 270, “Interim Reporting,” and ASC Topic 740, “Accounting for Income Taxes.” At the end of each interim period, we estimate our annual effective tax rate and apply that rate to our ordinary quarterly earnings to calculate the tax related to ordinary income. The tax effects for other items that are excluded from ordinary income are discretely calculated and recognized in the period in which they occur.

The realization of deferred tax assets, including loss and credit carryforwards, is subject to generating sufficient taxable income during the periods in which our deferred tax assets become realizable. During the first quarter of fiscal year 2021, we established a significant valuation allowance on our US deferred tax assets as we were in a cumulative loss position immediately following the merger with Topgolf. During the second quarter of 2023, pursuant to an analysis of all positive and negative evidence, we determined that the majority of our U.S. deferred tax assets were more likely than not to be realized and reversed \$50.8 million of the valuation allowance against those deferred tax assets. The remaining valuation allowance on our U.S. deferred tax assets primarily relates to state net operating loss carryforwards and credits that we estimate may not be able to be utilized in future periods. With respect to non-U.S. entities, valuation allowances have been recorded against certain tax attributes for which management believes it is not more likely than not that they will be realized. It is possible that within the next 12 months sufficient positive evidence may become available to allow us to reach a conclusion that a portion of the valuation allowance attributable to non-US entities will no longer be needed, which would result in a non-cash benefit.

We recorded an income tax benefit of \$3.0 million and an income tax provision of \$0.3 million for the three months ended September 30, 2023 and 2022, respectively. As a percentage of pre-tax income, our effective tax rate was (10.8)% and 0.8% for the three months ended September 30, 2023 and 2022, respectively. In the three months ended September 30, 2023, the primary difference between the statutory rate and the effective rate is due to a reduction in the estimated annual income tax provision. In the three months ended September 30, 2022, the primary difference between the statutory rate and the effective rate relates to the partial release of valuation allowances on our deferred tax assets.

We recorded an income tax benefit of \$53.0 million and \$12.5 million for the nine months ended September 30, 2023 and 2022, respectively. As a percentage of pre-tax income, our effective tax rate was (44.4)% and (5.7)% for the nine months ended September 30, 2023 and 2022, respectively. In the nine months ended September 30, 2023 and 2022, the primary difference between the statutory rate and the effective rate relates to the release of valuation allowances on our deferred tax assets as described above.

At September 30, 2023, the gross liability for income taxes associated with uncertain tax positions was \$28.2 million. Of this amount, \$15.0 million would benefit our condensed consolidated financial statements and effective income tax rate if favorably settled. We recognize interest and penalties related to income tax matters in income tax expense.

**Note 11. Commitments & Contingencies*****Legal Matters***

We are subject to routine legal claims, proceedings, and investigations associated with the normal conduct of our business activities, including commercial disputes and employment matters. From time to time we also receive information claiming that products we sell infringe or may infringe patent, trademark, or other intellectual property rights of third parties. One or more such claims of potential infringement could lead to litigation, the need to obtain licenses, the need to alter a product to avoid infringement, a settlement or judgment, or some other action or material loss, which could adversely affect our overall ability to protect our product designs and ultimately limit our future success in the marketplace. Additionally, we are occasionally subject to non-routine claims, proceedings, or investigations.

We regularly assess such matters to determine the degree of probability that we will incur a material loss as a result of such matters, as well as the range of possible loss. An estimated loss contingency is accrued in our financial statements if it is probable we will incur a loss and the amount of the loss can be reasonably estimated. Historically, the claims, proceedings, and investigations brought against us, individually and in the aggregate, have not had a material adverse effect on our consolidated results of operations, cash flows or financial position. However, it is not possible to predict the outcome of the pending actions, and, as with any litigation, it is possible that some of these actions could be decided unfavorably. Consequently, we are unable to estimate the ultimate aggregate amount of monetary loss, amounts covered by insurance, or the financial impact that will result from such matters. In addition, we cannot assure that we will be successful in our defense of those matters, or that any amounts accrued in relation to a potential loss are sufficient.

#### ***Unconditional Purchase Obligations***

During the normal course of business, we enter into agreements to purchase goods and services, including commitments for endorsement agreements with professional athletes and other endorsers, consulting and service agreements, and intellectual property licensing agreements pursuant to which we are required to pay royalty fees. The amounts listed below approximate the minimum purchase obligations we are obligated to pay under these agreements. The actual amounts paid under some of the agreements may be higher or lower than these amounts due to the variable nature of these obligations.

As of September 30, 2023, the minimum obligation we are required to pay under these agreements over the next five years and thereafter is as follows (in millions):

|                   |    |              |
|-------------------|----|--------------|
| Remainder of 2023 | \$ | 33.8         |
| 2024              |    | 46.5         |
| 2025              |    | 35.6         |
| 2026              |    | 23.0         |
| 2027              |    | 16.5         |
| Thereafter        |    | 29.6         |
| Total             | \$ | <u>185.0</u> |

#### ***Other Contingent Contractual Obligations***

During the normal course of business, we have made certain indemnities, commitments and guarantees under which we may be required to make payments in relation to certain transactions. The duration of these indemnities, commitments and guarantees varies, and in certain cases, may be indefinite and the majority of these indemnities, commitments and guarantees do not provide for any limitation on the maximum amount of future payments we could be obligated to make. Historically, costs incurred to settle claims related to indemnities have not been material to our financial position, results of operations or cash flows. In addition, we believe the likelihood is remote that payments under the commitments and guarantees described above will have a material effect on our consolidated financial statements. The fair value of indemnities, commitments and guarantees that we issued during the nine months ending, and as of September 30, 2023, were not material to our financial position, results of operations, or cash flows.

## Note 12. Share-Based Compensation

### Share-Based Awards Granted

We granted the following awards under our stock compensation plans during the periods presented (in millions, except per share data):

|                                                                     | Three Months Ended September 30, |                                                            |                   |                                                            | Nine Months Ended September 30, |                                                            |                   |                                                            |
|---------------------------------------------------------------------|----------------------------------|------------------------------------------------------------|-------------------|------------------------------------------------------------|---------------------------------|------------------------------------------------------------|-------------------|------------------------------------------------------------|
|                                                                     | 2023                             |                                                            | 2022              |                                                            | 2023                            |                                                            | 2022              |                                                            |
|                                                                     | Shares<br>Granted                | Weighted-<br>average grant<br>date fair value<br>per share | Shares<br>Granted | Weighted-<br>average grant<br>date fair value<br>per share | Shares<br>Granted               | Weighted-<br>average grant<br>date fair value<br>per share | Shares<br>Granted | Weighted-<br>average grant<br>date fair value<br>per share |
| Restricted stock units <sup>(1)</sup>                               | —                                | \$ 18.76                                                   | —                 | \$ 22.80                                                   | 0.7                             | \$ 22.85                                                   | 0.7               | \$ 22.82                                                   |
| Restricted stock awards                                             | 0.8                              | \$ 19.60                                                   | —                 | —                                                          | 0.8                             | \$ 19.60                                                   | —                 | —                                                          |
| Performance based restricted share unit<br>awards <sup>(2)(3)</sup> | —                                | —                                                          | —                 | \$ 23.28                                                   | 0.6                             | \$ 36.58                                                   | 0.5               | \$ 23.37                                                   |
| <b>Total</b>                                                        | <b>0.8</b>                       |                                                            | <b>—</b>          |                                                            | <b>2.1</b>                      |                                                            | <b>1.2</b>        |                                                            |

<sup>(1)</sup> A nominal amount of restricted stock units were granted during the three months ended September 30, 2023 and September 30, 2022.

<sup>(2)</sup> A nominal amount of performance based restricted share unit awards were granted during the three months ended September 30, 2022.

<sup>(3)</sup> Weighted-average grant date fair value per share determined using Monte-Carlo valuation method.

### Share-Based Compensation Expense

Total share-based compensation expense by award-type, net of estimated forfeitures, recognized in the condensed consolidated statement of operations for the periods presented was (in millions):

|                                                           | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |                |
|-----------------------------------------------------------|-------------------------------------|---------------|------------------------------------|----------------|
|                                                           | 2023                                | 2022          | 2023                               | 2022           |
| Stock options                                             | \$ 0.1                              | \$ 0.4        | \$ 0.4                             | \$ 1.2         |
| Restricted stock units                                    | 5.1                                 | 4.5           | 14.6                               | 13.2           |
| Restricted stock awards                                   | 0.5                                 | 0.3           | 0.8                                | 1.0            |
| Performance based restricted share unit awards            | 7.9                                 | 5.2           | 22.6                               | 22.0           |
| <b>Total share-based compensation expense, before tax</b> | <b>13.6</b>                         | <b>10.4</b>   | <b>38.4</b>                        | <b>37.4</b>    |
| Income tax benefit                                        | (3.2)                               | (2.5)         | (9.2)                              | (9.0)          |
| <b>Total share-based compensation expense, after tax</b>  | <b>\$ 10.4</b>                      | <b>\$ 7.9</b> | <b>\$ 29.2</b>                     | <b>\$ 28.4</b> |

Total share-based compensation, net of estimated forfeitures, recognized in the condensed consolidated statement of operations for the periods presented was (in millions):

|                                                           | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |                |
|-----------------------------------------------------------|-------------------------------------|---------------|------------------------------------|----------------|
|                                                           | 2023                                | 2022          | 2023                               | 2022           |
| Cost of products                                          | \$ 0.5                              | \$ 0.2        | \$ 1.4                             | \$ 1.2         |
| Selling, general and administrative expense               | 11.6                                | 10.0          | 33.4                               | 35.0           |
| Research and development expense                          | 0.5                                 | 0.1           | 1.1                                | 0.9            |
| Other venue expense                                       | 1.0                                 | 0.1           | 2.5                                | 0.3            |
| <b>Total share-based compensation expense, before tax</b> | <b>13.6</b>                         | <b>10.4</b>   | <b>38.4</b>                        | <b>37.4</b>    |
| Income tax benefit                                        | (3.2)                               | (2.5)         | (9.2)                              | (9.0)          |
| <b>Total share-based compensation expense, after tax</b>  | <b>\$ 10.4</b>                      | <b>\$ 7.9</b> | <b>\$ 29.2</b>                     | <b>\$ 28.4</b> |

### Note 13. Fair Value of Financial Instruments

#### Fair Value Measurements

We measure our financial assets and liabilities at fair value on a recurring basis using a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Authoritative guidance establishes three levels of the fair value hierarchy as follows:

*Level 1:* Quoted market prices in active markets for identical assets or liabilities;

*Level 2:* Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which significant inputs and significant value drivers are observable in active markets; and

*Level 3:* Fair value measurements derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

The carrying amounts of cash and cash equivalents, money market funds, accounts receivable, accounts payable and accrued expenses and other current liabilities approximate fair value due to their high liquidity and short-term nature, and are therefore categorized within Level 1 of the fair value hierarchy. Our money market funds accrue dividends, which are reinvested in the fund, and are reflected in the carrying values of the funds. As of September 30, 2023, the carrying value of our money market funds was \$146.2 million, which is included in cash and cash equivalents on our condensed consolidated balance sheets. We did not have any money market funds at December 31, 2022.

Hedging instruments are re-measured on a recurring basis using broker quotes, daily market foreign currency rates, and interest rate curves as applicable (see Note 14) and are therefore categorized within Level 2 of the fair value hierarchy.

The following table summarizes the valuation of our foreign currency forward contracts and interest rate hedge agreements (see Note 14) that are measured at fair value on a recurring basis, and are classified within Level 2 of the fair value hierarchy as of September 30, 2023 and December 31, 2022 (in millions):

|                                                       | Fair<br>Value  | Level 2        |
|-------------------------------------------------------|----------------|----------------|
| <b>September 30, 2023</b>                             |                |                |
| Foreign currency forward contracts—asset position     | \$ 12.4        | \$ 12.4        |
| Foreign currency forward contracts—liability position | (0.8)          | (0.8)          |
| Interest rate hedge agreements—asset position         | 16.2           | 16.2           |
|                                                       | <u>\$ 27.8</u> | <u>\$ 27.8</u> |
| <b>December 31, 2022</b>                              |                |                |
| Foreign currency forward contracts—asset position     | \$ 0.2         | \$ 0.2         |
| Foreign currency forward contracts—liability position | (5.4)          | (5.4)          |
| Interest rate hedge agreements—asset position         | 7.2            | 7.2            |
|                                                       | <u>\$ 2.0</u>  | <u>\$ 2.0</u>  |

There were no transfers of financial instruments between the levels of the fair value hierarchy during the three and nine months ended September 30, 2023 and 2022.

### Disclosures about the Fair Value of Financial Instruments

The table below presents information about the fair value of our financial assets and liabilities, and is provided for comparative purposes only relative to the carrying values recognized in the condensed consolidated balance sheets as of September 30, 2023 and consolidated balance sheets as of December 31, 2022 (in millions):

|                                            | Measurement Level | September 30, 2023 |            | December 31, 2022 |            |
|--------------------------------------------|-------------------|--------------------|------------|-------------------|------------|
|                                            |                   | Carrying Value     | Fair Value | Carrying Value    | Fair Value |
| U.S. Asset-Based Revolving Credit Facility | Level 2           | \$ 48.0            | \$ 48.0    | \$ 181.1          | \$ 181.1   |
| 2022 Japan ABL Credit Facility             | Level 2           | \$ 30.1            | \$ 30.1    | \$ 38.2           | \$ 38.2    |
| 2023 Term Loan B                           | Level 2           | \$ 1,243.8         | \$ 1,239.1 | \$ —              | \$ —       |
| Convertible Notes                          | Level 2           | \$ 258.3           | \$ 271.3   | \$ 258.3          | \$ 337.7   |
| Equipment Notes                            | Level 2           | \$ 21.2            | \$ 18.4    | \$ 27.8           | \$ 23.6    |
| Mortgage Loans                             | Level 2           | \$ 45.4            | \$ 53.4    | \$ 45.9           | \$ 55.3    |
| Term Loan B                                | Level 2           | \$ —               | \$ —       | \$ 432.0          | \$ 431.1   |
| Topgolf Term Loan                          | Level 2           | \$ —               | \$ —       | \$ 336.9          | \$ 337.1   |
| Topgolf Revolving Credit Facility          | Level 2           | \$ —               | \$ —       | \$ 110.0          | \$ 110.0   |

In March 2023, we completed a modification of our U.S. Asset-Based Revolving Credit Facility, Term Loan B and Topgolf Credit Facilities. For further information about the modification of these facilities, see Note 5, “Financing Arrangements.”

### Non-recurring Fair Value Measurements

We measure certain long-lived assets, goodwill, non-amortizing intangible assets and investments at fair value on a non-recurring basis, at least annually or more frequently if impairment indicators are present. These assets are written down to fair value when they are held for sale or are determined to be impaired. We did not recognize any impairments on these assets during the three and nine months ended September 30, 2023. In the third quarter of 2022, we recognized an impairment loss of \$4.8 million related to the impairment of property, plant and equipment at our Topgolf operating segment. The impairment was included in other venue expenses in our consolidated condensed statements of operations for the three and nine months ended September 30, 2022, and was categorized within Level 3 of the fair value hierarchy.

### Note 14. Derivatives and Hedging

We are exposed to gains and losses resulting from fluctuations in foreign currency exchange rates and interest rates during our normal course of business. We use designated cash flow hedges and non-designated hedges in the form of foreign currency forward contracts as part of our strategy to manage the exposure to fluctuations in foreign currency exchange rates and to mitigate the impact of foreign currency translation on transactions that are denominated in the local currencies in the various international regions in which we do business. We also use interest rate swap contracts to mitigate the impact of variable interest rates on our long-term debt.

We only use foreign currency forward contracts and interest rate swap contracts to meet our objectives of minimizing variability in our operating results which may arise from changes in foreign exchange rates and interest rates, and we do not enter into either of these types of contracts for speculative purposes. We utilize counterparties for our derivative instruments that we believe are creditworthy at the time we enter into the transactions, and we closely monitor the credit ratings of these counterparties.

The following table summarizes the fair value of our derivative instruments as well as the location of the asset and/or liability on the condensed consolidated balance sheets as of September 30, 2023 and consolidated balance sheets as of December 31, 2022 (in millions):

|                                                                 |                                       | Fair Value of<br>Asset Derivatives     |                   |
|-----------------------------------------------------------------|---------------------------------------|----------------------------------------|-------------------|
|                                                                 |                                       | September 30, 2023                     | December 31, 2022 |
| <b>Balance Sheet Location</b>                                   |                                       |                                        |                   |
| <b>Derivatives designated as cash flow hedging instruments:</b> |                                       |                                        |                   |
| Foreign currency forward contracts                              | Other current assets                  | \$ 2.7                                 | \$ 0.1            |
| Interest rate swap contract                                     | Other current assets                  | 7.7                                    | 4.4               |
| Interest rate swap contract                                     | Other assets                          | 8.5                                    | 2.8               |
| Total                                                           |                                       | <u>\$ 18.9</u>                         | <u>\$ 7.3</u>     |
| <b>Derivatives not designated as hedging instruments:</b>       |                                       |                                        |                   |
| Foreign currency forward contracts                              | Other current assets                  | 9.7                                    | 0.1               |
| Total asset position                                            |                                       | <u>\$ 28.6</u>                         | <u>\$ 7.4</u>     |
|                                                                 |                                       | Fair Value of<br>Liability Derivatives |                   |
|                                                                 |                                       | September 30, 2023                     | December 31, 2022 |
| <b>Balance Sheet Location</b>                                   |                                       |                                        |                   |
| <b>Derivatives designated as cash flow hedging instruments:</b> |                                       |                                        |                   |
| Foreign currency forward contracts                              | Accounts payable and accrued expenses | \$ —                                   | \$ 2.6            |
| <b>Derivatives not designated as hedging instruments:</b>       |                                       |                                        |                   |
| Foreign currency forward contracts                              | Accounts payable and accrued expenses | 0.8                                    | 2.8               |
| Total liability position                                        |                                       | <u>\$ 0.8</u>                          | <u>\$ 5.4</u>     |

Our derivative instruments are subject to a master netting agreement with each respective counterparty bank and are therefore net settled at their maturity date. Although we have the legal right of offset under the master netting agreements, we have elected not to present these contracts on a net settlement amount basis, and therefore present these contracts on a gross basis on the accompanying condensed consolidated balance sheets as of September 30, 2023 and consolidated balance sheets as of December 31, 2022.

## Cash Flow Hedging Instruments

### Foreign Currency Forward Contracts

We use foreign currency derivatives designated as qualifying cash flow hedging instruments, including foreign currency forward contracts to help mitigate our foreign currency exposure from intercompany sales of inventory and intercompany expense reimbursements to our foreign subsidiaries. These contracts generally mature within 12 months to 15 months from their inception. As of September 30, 2023 and December 31, 2022, the notional amounts of our foreign currency forward contracts designated as cash flow hedge instruments were \$31.7 million and \$100.0 million, respectively.

As of September 30, 2023, we recorded a net gain of \$8.9 million in accumulated other comprehensive income related to foreign currency forward contracts. Of this amount, net gains of \$1.9 million and \$4.3 million for the three and nine months ended September 30, 2023, respectively, were removed from accumulated other comprehensive income and recognized in cost of products for the underlying sales that were recognized. Additionally, for the three and nine months ended September 30, 2023, \$0.6 million and \$2.5 million, respectively, of net gains related to the amortization of forward points were removed from accumulated other comprehensive income and recognized in cost of products. Based on the current valuation of our foreign currency forward contracts, we expect to reclassify net gains of \$2.3 million related to our foreign currency forward contracts from accumulated other comprehensive income into earnings over the course of the next 12 months.

### Interest Rate Swap Contract

We used an interest rate swap designated as a cash flow hedge in order to mitigate the risk of changes in interest rates associated with our variable-rate Term Loan B, which was replaced by our 2023 Term Loan B as part of our debt modification which occurred in March 2023 (see Note 5). As part of this modification, we entered into a termination agreement to unwind our existing interest rate swap, and as a result of the termination we received proceeds of \$5.6 million. As of September 30, 2023, we have a deferred gain of \$3.9 million recognized in other comprehensive income related to these proceeds, which will be amortized into interest expense over the remaining term of the contract.

In April 2023, we entered into interest rate swaps designated as cash flow hedges in order to mitigate the risk of interest rate fluctuation associated with our 2023 Term Loan B. Over the life of the 2023 Term Loan B, we will receive variable interest payments from the counterparty lenders in exchange for our fixed interest rate payments which are made at a weighted average rate of 3.36% across our interest rate swap contracts, without exchange of the underlying notional amount, which was \$400.0 million as of September 30, 2023. Our interest rate swap contracts that were unwound as a part of our debt modification discussed above had a combined notional amount of \$192.3 million at December 31, 2022.

The following tables summarize the net effect of all cash flow hedges for each of our derivative contracts on the condensed consolidated financial statements for the three and nine months ended September 30, 2023 and 2022 (in millions):

| Derivatives designated as cash flow hedging instruments | Gain Recognized in Other Comprehensive Income |               |                                    |                |
|---------------------------------------------------------|-----------------------------------------------|---------------|------------------------------------|----------------|
|                                                         | Three Months Ended<br>September 30,           |               | Nine Months Ended<br>September 30, |                |
|                                                         | 2023                                          | 2022          | 2023                               | 2022           |
| Foreign currency forward contracts                      | \$ 1.8                                        | \$ 0.7        | \$ 8.9                             | \$ 4.4         |
| Interest rate swap contracts                            | 8.5                                           | 4.8           | 18.4                               | 13.6           |
|                                                         | <u>\$ 10.3</u>                                | <u>\$ 5.5</u> | <u>\$ 27.3</u>                     | <u>\$ 18.0</u> |

| Derivatives designated as cash flow hedging instruments | Gain (Loss) Reclassified from Other Comprehensive Income into Earnings |               |                                    |               |
|---------------------------------------------------------|------------------------------------------------------------------------|---------------|------------------------------------|---------------|
|                                                         | Three Months Ended<br>September 30,                                    |               | Nine Months Ended<br>September 30, |               |
|                                                         | 2023                                                                   | 2022          | 2023                               | 2022          |
| Foreign currency forward contracts                      | \$ 1.9                                                                 | \$ 1.3        | \$ 4.3                             | \$ 2.8        |
| Interest rate swap contracts                            | 2.7                                                                    | (0.2)         | 5.5                                | (2.2)         |
|                                                         | <u>\$ 4.6</u>                                                          | <u>\$ 1.1</u> | <u>\$ 9.8</u>                      | <u>\$ 0.6</u> |

### Foreign Currency Forward Contracts Not Designated as Hedging Instruments

We use foreign currency forward contracts that are not designated as qualifying cash flow hedging instruments to mitigate the exposure to fluctuations in foreign currency exchange rates due to the remeasurement of certain balance sheet payables and receivables denominated in foreign currencies, as well as gains and losses resulting from the translation of the operating results of our international subsidiaries into U.S. dollars for financial reporting purposes. These contracts generally mature within 12 months from inception. As of September 30, 2023 and December 31, 2022, the notional amounts of our foreign currency forward contracts used to mitigate the exposures discussed above were approximately \$273.2 million and \$162.9 million, respectively. We estimate the fair values of foreign currency forward contracts based on pricing models using current market rates, and record all derivatives on the balance sheet at fair value with the changes in fair value recorded in the condensed consolidated statements of operations. Foreign currency forward contracts are classified under Level 2 of the fair value hierarchy (see Note 13).

The following table summarizes the location of net gains and losses for each type of our derivative contracts recognized in the condensed consolidated statements of operations during the three and nine months ended September 30, 2023 and 2022, respectively (in millions):

| Derivatives not designated as hedging instruments | Location of Net Gain Recognized in Income on Derivative Instruments | Amount of Net Gain Recognized in Income on Derivative Instruments |         |                                 |         |
|---------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------|---------|---------------------------------|---------|
|                                                   |                                                                     | Three Months Ended September 30,                                  |         | Nine Months Ended September 30, |         |
|                                                   |                                                                     | 2023                                                              | 2022    | 2023                            | 2022    |
| Foreign currency forward contracts                | Other income, net                                                   | \$ 10.9                                                           | \$ 19.7 | \$ 29.0                         | \$ 58.3 |

During the three and nine months ended September 30, 2023, we recognized net foreign currency transaction losses of \$7.0 million and \$18.0 million, respectively, in other income (expense), net. During the three and nine months ended September 30, 2022, we recognized net foreign currency transaction losses of \$12.9 million and \$32.9 million, respectively, in other income (expense), net.

#### Note 15. Accumulated Other Comprehensive Income (Loss)

The following table details amounts reclassified from accumulated other comprehensive income (loss) and foreign currency translation adjustments for the three and nine months ended September 30, 2023 (in millions):

|                                                                     | Derivative Instruments | Foreign Currency Translation | Total     |
|---------------------------------------------------------------------|------------------------|------------------------------|-----------|
| Accumulated other comprehensive loss, June 30, 2023, after tax      | \$ 16.1                | \$ (62.8)                    | \$ (46.7) |
| Change in derivative instruments                                    | 10.3                   | —                            | 10.3      |
| Net gains reclassified to cost of products                          | (1.9)                  | —                            | (1.9)     |
| Net gains reclassified to interest expense                          | (2.7)                  | —                            | (2.7)     |
| Income tax benefit on derivative instruments                        | 1.1                    | —                            | 1.1       |
| Foreign currency translation adjustments                            | —                      | (14.4)                       | (14.4)    |
| Accumulated other comprehensive loss, September 30, 2023, after tax | \$ 22.9                | \$ (77.2)                    | \$ (54.3) |

|                                                                     | Derivative Instruments | Foreign Currency Translation | Total     |
|---------------------------------------------------------------------|------------------------|------------------------------|-----------|
| Accumulated other comprehensive loss, December 31, 2022, after tax  | \$ 4.9                 | \$ (66.4)                    | \$ (61.5) |
| Change in derivative instruments                                    | 27.3                   | —                            | 27.3      |
| Net gains reclassified to cost of products                          | (4.3)                  | —                            | (4.3)     |
| Net gains reclassified to interest expense                          | (5.5)                  | —                            | (5.5)     |
| Income tax benefit on derivative instruments                        | 0.5                    | —                            | 0.5       |
| Foreign currency translation adjustments                            | —                      | (10.8)                       | (10.8)    |
| Accumulated other comprehensive loss, September 30, 2023, after tax | \$ 22.9                | \$ (77.2)                    | \$ (54.3) |

#### Note 16. Segment Information

We have three operating and reportable segments:

- Topgolf, which is primarily comprised of service revenues and expenses from our company-operated Topgolf venues, Toptracer ball-flight tracking technology, and WGT digital golf game;
- Golf Equipment, which is comprised of product revenues and expenses that encompass golf club and golf ball products, including Callaway Golf-branded woods, hybrids, irons, wedges, Odyssey putters, including Toulon Design putters by Odyssey, packaged sets, Callaway Golf and Strata-branded golf balls and sales of pre-owned golf clubs; and

- Active Lifestyle, which is comprised of product revenues and expenses for the Jack Wolfskin outdoor apparel, gear and accessories business, the TravisMathew golf and lifestyle apparel and accessories business, the Callaway soft goods business and the OGIO business, which consists of golf apparel and accessories (including golf bags), and storage gear for sport and personal use. This segment also includes royalties from licensing of our trademarks and service marks for various soft goods products.

There were no significant intersegment transactions during the three and nine months ended September 30, 2023 or 2022.

The following table contains information utilized by management to evaluate our operating segments for the interim periods presented (in millions):

|                                                     | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                   |
|-----------------------------------------------------|-------------------------------------|-----------------|------------------------------------|-------------------|
|                                                     | 2023                                | 2022            | 2023                               | 2022              |
| <b>Net revenues:</b>                                |                                     |                 |                                    |                   |
| Topgolf                                             | \$ 447.7                            | \$ 413.8        | \$ 1,322.0                         | \$ 1,139.5        |
| Golf Equipment                                      | 293.4                               | 296.7           | 1,188.1                            | 1,216.6           |
| Active Lifestyle                                    | 299.5                               | 278.0           | 877.6                              | 788.3             |
| <b>Total net revenues</b>                           | <b>\$ 1,040.6</b>                   | <b>\$ 988.5</b> | <b>\$ 3,387.7</b>                  | <b>\$ 3,144.4</b> |
| <b>Segment operating income:</b>                    |                                     |                 |                                    |                   |
| Topgolf                                             | \$ 38.9                             | \$ 23.6         | \$ 85.7                            | \$ 74.3           |
| Golf Equipment                                      | 35.2                                | 49.6            | 213.2                              | 250.7             |
| Active Lifestyle                                    | 40.0                                | 28.1            | 96.8                               | 77.3              |
| <b>Total segment operating income</b>               | <b>114.1</b>                        | <b>101.3</b>    | <b>395.7</b>                       | <b>402.3</b>      |
| Reconciling items <sup>(1)</sup>                    | (40.3)                              | (33.1)          | (125.4)                            | (110.8)           |
| <b>Total operating income</b>                       | <b>73.8</b>                         | <b>68.2</b>     | <b>270.3</b>                       | <b>291.5</b>      |
| Interest expense, net                               | (52.3)                              | (36.4)          | (153.6)                            | (100.3)           |
| Other income, net                                   | 5.2                                 | 7.0             | 2.4                                | 26.9              |
| <b>Total income before income taxes</b>             | <b>\$ 26.7</b>                      | <b>\$ 38.8</b>  | <b>\$ 119.1</b>                    | <b>\$ 218.1</b>   |
| <b>Additions to property, plant, and equipment:</b> |                                     |                 |                                    |                   |
| Topgolf                                             | \$ 122.0                            | \$ 113.9        | \$ 378.5                           | \$ 336.4          |
| Golf Equipment                                      | 1.1                                 | 1.9             | 6.6                                | 10.7              |
| Active Lifestyle                                    | 4.9                                 | 6.9             | 16.2                               | 17.7              |
| Corporate                                           | 10.1                                | 8.9             | 47.7                               | 21.0              |
| <b>Total additions to long-lived assets</b>         | <b>\$ 138.1</b>                     | <b>\$ 131.6</b> | <b>\$ 449.0</b>                    | <b>\$ 385.8</b>   |

<sup>(1)</sup> Reconciling items include corporate general and administrative expenses not utilized by management in determining segment profitability, including incurred reorganization charges of \$2.7 million and \$5.8 million during the three and nine months ended September 30, 2023, respectively, to reorganize our IT functions and improve our organizational structure. We expect to incur total charges of approximately \$13.0 million in connection with these initiatives, which we expect will be completed by the end of 2023 and are primarily comprised of severance benefits and legal fees. As of September 30, 2023, our total liability in accrued employee costs and benefits related to the reorganization was \$2.4 million. Reconciling items in 2023 and 2022 also include the amortization and depreciation of acquired intangible assets, purchase accounting adjustments related to acquisitions and non-recurring costs associated with the integration of new IT systems stemming from acquisitions. In addition, 2022 also includes legal and credit agency fees related to the postponement of our debt refinancing, and charges related to the suspension of our Jack Wolfskin retail business in Russia due to the Russia-Ukraine war.

**Note 17. Subsequent Events**

On November 1, 2023, we completed the acquisition of certain assets from affiliates of Invited, Inc. (“Invited”), the largest owner and operator of private golf and country clubs in the United States, related to its BigShots Golf business (“BigShots”), for a purchase price of approximately \$29.4 million which we funded with existing cash on hand. The acquisition includes certain domestic venue locations of the Bigshots brand, as well as certain development rights for other potential venues at a future date, which may result in additional commitments and cash obligations. The acquisition will help expand our leadership position in off-course golf and will be accounted for as a business combination. Due to the timing of the completion of the acquisition, we are currently unable to provide a preliminary purchase price allocation as of the date of this filing. We will disclose preliminary purchase price allocation estimates in our Form 10-K for the year ended December 31, 2023.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion should be read in conjunction with the condensed consolidated financial statements and related notes that appear elsewhere in this report, and the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2022, which was filed with the SEC on March 1, 2023. Interim operating results are not necessarily indicative of operating results that may be expected for the year ending December 31, 2023, or any other future periods. See "Important Notice to Investors Regarding Forward-Looking Statements" on page 2 of this report. References to the "Company," "Topgolf Callaway Brands," "we," "our," or "us" in this report refer to Topgolf Callaway Brands Corp., together with our wholly-owned subsidiaries.

### **Discussion of Non-GAAP Measures**

In addition to the financial results contained in this report, which have been prepared and presented in accordance accounting principles generally accepted in the United States of America ("GAAP"), we have also included supplemental information concerning our financial results on a non-GAAP basis. This non-GAAP information includes the following:

- A constant currency measure on net revenues in order to demonstrate the impact of fluctuations from foreign currencies on these results. This information represents an estimate for comparative purposes and is calculated by taking current period local currency results and translating them into U.S. dollars based on the foreign currency exchange rates for the applicable comparable prior period.
- Net income and diluted earnings per share excluding certain non-cash and non-recurring charges, as further detailed below.
- Same venue sales is defined as sales for the comparable Topgolf venue base, which is defined as the number of Company-operated venues with at least 24 full fiscal months of operations in the year of comparison.

We have included information in this report to reconcile non-GAAP information for the periods presented to the most directly comparable GAAP information. Non-GAAP information in this report should not be considered in isolation or as a substitute for any measure derived in accordance with GAAP and may also be inconsistent with the manner in which similar measures are derived or used by other companies. We use such non-GAAP information for financial and operational decision-making purposes and as a means to evaluate the underlying performance of our business and/or in forecasting our business. We believe that the presentation of such non-GAAP information, when considered in conjunction with the most directly comparable GAAP information, provides additional useful information for investors in their assessment of the underlying performance of our business.

### **Operating Segments and Seasonality**

We are a technology-enabled modern golf company offering golf entertainment, golf equipment, and apparel under our portfolio of global brands which includes Topgolf, Callaway Golf, Odyssey, TravisMathew, Jack Wolfskin, OGIO, Toptracer and World Golf Tour. Our products and brands are reported under our Topgolf, Golf Equipment, and Active Lifestyle operating segments.

#### **Topgolf**

Our Topgolf operating segment is primarily comprised of company-operated domestic and international Topgolf venues, which are equipped with technology-enabled hitting bays, multiple bars, dining areas and event spaces. Our company-operated venues also offer advertising partnerships to corporate sponsors to feature their names and logos at Topgolf venues and on other media platforms. Revenue from company-operated venues is primarily derived from the sale of food and beverage, gameplay, and events. As of September 30, 2023, we had 80 company-operated Topgolf venues, and one company-operated Topgolf lounge in the United States and four company-operated venues in the United Kingdom. In addition to our company-operated venues, we also have five international franchised Topgolf venues from which we receive royalties.

Our Topgolf operating segment also includes other business lines comprised of our Toptracer ball-flight tracking technology as well as our digital media platform. Toptracer ball-flight tracking technology is used by independent driving ranges, as well as in many of our company-operated and franchised Topgolf venues in order to enhance the Topgolf gaming experience. The digital media platform includes online multiplayer virtual golf games that enable players to gather in an online community and participate in simulated gameplay.

Operating results for our Topgolf operating segment fluctuate from quarter to quarter due to seasonal factors. Historically, our venues experience higher second and third quarter revenues associated with the spring and summer, while the first and fourth quarters have historically had lower revenues, with the first quarter being the lowest, due to cooler temperatures and fewer corporate events. Given that seasonality is an expected factor in Topgolf's results of operations, adverse weather may impact peak seasons at our venues, which may result in a disproportionate effect on our operating results.

Revenue growth and profitability related to our Topgolf venues are also impacted by the opening of new venues and growth at existing venues measured by same venue sales, which are defined as sales for the comparable venue base for venues that have 24 full fiscal months of operations. Same venue sales is a key performance indicator used within our industry and is indicative of acceptance of our initiatives as well as local economic and consumer trends.

Our Topgolf subsidiary previously operated on a 52- or 53-week retail calendar year, which ended on the Sunday closest to December 31. As of April 4, 2022, Topgolf began operating on a calendar year ending on December 31. Therefore, Topgolf financial information included in our condensed consolidated financial statements for the nine months ended September 30, 2022 was from January 3, 2022 through September 30, 2022. Topgolf financial information for the three months ended September 30, 2022 as well as for the three and nine months ended September 30, 2023 is reported on a calendar year basis.

### **Golf Equipment**

Our Golf Equipment operating segment is comprised of Callaway Golf-branded woods, hybrids, irons, wedges, Odyssey putters, packaged sets, and Callaway Golf and Strata-branded golf balls, as well as the sale of pre-owned golf clubs. Our golf equipment products are designed to be technologically advanced for golfers of all skill levels, from beginner to professional.

Operating results for our Golf Equipment segment fluctuate due to seasonal factors, as the game of golf is primarily played on a seasonal basis in most of the regions where we conduct business. Weather conditions generally restrict golf from being played throughout the entire year, with the exception of a few markets, resulting in many of our on-course customers closing during the cold weather months. In general, we launch new products for the new golf season during the first quarter of the year. This initial sell-in period typically continues into the second quarter, while third-quarter sales are generally dependent on reorders and may also include smaller new product launches. Fourth-quarter sales are generally less than the other quarters due to the end of the golf season in many of our key regions. In addition to this seasonality, our golf equipment sales may also be impacted by other factors, including the timing of new product introductions. As a result, a majority of our Golf Equipment sales, and most, if not all, of the profitability from our Golf Equipment operating segment generally occurs during the first half of the year.

### **Active Lifestyle**

Our Active Lifestyle operating segment is comprised of Callaway Golf, TravisMathew, Jack Wolfskin and OGIO soft goods products. The Callaway Golf soft goods brand offers a full line of premium golf apparel, footwear, gear and accessories. TravisMathew offers a full line of premium golf and lifestyle apparel as well as footwear and accessories. Under the Jack Wolfskin brand, we offer a full line of premium outdoor apparel, gear and accessories. The OGIO brand offers a full line of premium personal storage gear for sport and personal use and accessories. On certain soft goods products, we receive royalties from the licensing of our trademarks and service marks.

Sales of Callaway Golf-branded golf apparel and accessories generally follow the same seasonality as golf equipment, and are therefore generally higher during the first half of the year. Sales of TravisMathew-branded products are more evenly spread throughout the year as the product line is generally lifestyle focused and not dependent on the seasonality of golf, while Jack Wolfskin-branded product sales are higher during the second half of the year due to sales of its outerwear product lines which are more in demand during the cold-weather months.

For further information about our segments, see Note 16 "Segment Information" in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

## Current Economic Conditions

### Macroeconomic Factors

Our products and services are considered to be non-essential items and are therefore discretionary purchases for consumers. In addition, our Topgolf venues business also depends on corporate discretionary spending relative to its leisure and entertainment-based offerings. The demand for our products and services is highly sensitive to macroeconomic pressures. Such pressures could result in a decline in general consumer and corporate discretionary spending and as such, demand for our products and services may decline. While we generally try to mitigate the impact of such macroeconomic factors by closely monitoring changes in consumer retail spending behavior and through the implementation of various strategic initiatives, the continued fluctuation of these trends may have an adverse impact on our operating results depending on the severity and length of the changes.

### Supply Chain

During most of 2022, we experienced longer lead times on inventory shipments due to global supply chain challenges. Due to these challenges, we changed the timing and method of our inventory purchases in order to meet the heightened demand for our golf equipment and apparel products, as well as manage capacity at our suppliers. After making these changes, inventory shipment timing and supply chain channels improved globally, leading to the receipt of inventory orders for our planned 2023 product launches earlier than anticipated, which resulted in increased inventory levels late last year and earlier this year. Since December 31, 2022, our total inventory has decreased by \$222.7 million.

### Foreign Currency

A significant portion of our business is conducted outside of the United States in currencies other than the U.S. dollar. Therefore, we enter into foreign currency forward contracts to mitigate the effects that changes in foreign currency rates may have on our financial results. While these foreign currency forward contracts can mitigate the effects of changes in foreign currency rates in the short-term, they do not eliminate those effects, which can be significant, and they do not mitigate their effects over the long-term. In general, our overall financial results are affected positively by a weaker U.S. dollar and negatively by a stronger U.S. dollar as compared to the foreign currencies in which we conduct our business. For the three and nine months ended September 30, 2023, foreign currency fluctuations had a favorable impact on international net revenues of \$6.5 million, and an unfavorable impact on international net revenues of \$30.8 million, respectively.

## Results of Operations

### Net Revenues

Net revenues by operating segment for the three and nine months ended September 30, 2023 as compared to the three and nine months ended September 30, 2022 were as follows (in millions, except percentages):

|                    | Three Months Ended<br>September 30, |                 | Growth/<br>(Decline)<br>Percent | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022<br>Percent | Nine Months Ended<br>September 30, |                   | Growth/<br>(Decline)<br>Percent | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022<br>Percent |
|--------------------|-------------------------------------|-----------------|---------------------------------|-------------------------------------------------------------------|------------------------------------|-------------------|---------------------------------|-------------------------------------------------------------------|
|                    | 2023                                | 2022            |                                 |                                                                   | 2023                               | 2022              |                                 |                                                                   |
| Net revenues:      |                                     |                 |                                 |                                                                   |                                    |                   |                                 |                                                                   |
| Topgolf            | \$ 447.7                            | \$ 413.8        | 8.2 %                           | 7.9 %                                                             | \$ 1,322.0                         | \$ 1,139.5        | 16.0 %                          | 16.1 %                                                            |
| Golf Equipment     | 293.4                               | 296.7           | (1.1)%                          | (1.5)%                                                            | 1,188.1                            | 1,216.6           | (2.3)%                          | (0.6)%                                                            |
| Active Lifestyle   | 299.5                               | 278.0           | 7.7 %                           | 6.2 %                                                             | 877.6                              | 788.3             | 11.3 %                          | 12.4 %                                                            |
| Total net revenues | <u>\$ 1,040.6</u>                   | <u>\$ 988.5</u> | 5.3 %                           | 4.6 %                                                             | <u>\$ 3,387.7</u>                  | <u>\$ 3,144.4</u> | 7.7 %                           | 8.7 %                                                             |

Net revenues for the three and nine months ended September 30, 2023 increased \$52.1 million or 5.3% (4.6% on a constant currency basis), and \$243.3 million or 7.7% (8.7% on a constant currency basis), respectively, as compared to the three and nine months ended September 30, 2022.

The \$52.1 million (5.3%) increase in total net revenues for the three months ended September 30, 2023 was primarily due to growth in our Topgolf and Active Lifestyle operating segments. Growth in our Topgolf segment was primarily driven by the addition of nine newly opened Topgolf venues since September 30, 2022, partially offset by a decline in same venue sales as compared to the third quarter of 2022, primarily as a result of lower walk-in traffic due to a decline in consumer demand along with extreme heat in certain markets, and a decline in corporate events resulting from a post-COVID surge in the prior year, which was not repeated in the current year. Growth in our Active Lifestyle segment was primarily due to increased sales of TravisMathew products driven by continued brand momentum and retail expansion, as well as retail and e-commerce channel growth for Jack Wolfskin. In addition, the increase in net revenue reflects the impact of favorable foreign currency exchange primarily in Europe. These increases were partially offset by a decrease in Golf Equipment sales due primarily to a planned shift in product launches from the third quarter of 2023 to the fourth quarter of 2023, combined with lower golf ball sales due to an inventory catch-up at retail in the third quarter of 2022 to meet increased demand. These decreases were partially offset by an increase in average selling prices.

The \$243.3 million (7.7%) increase in total net revenues for the nine months ended September 30, 2023 was primarily related to growth in our Topgolf and Active Lifestyle operating segments. The increase at Topgolf was primarily related to newly opened Topgolf venues and increased year-over-year same venue sales. The increase in our Active Lifestyle operating segment was primarily related to continued strong brand momentum for TravisMathew products combined with additional store openings, in addition to retail and e-commerce channel growth for Jack Wolfskin. These increases were partially offset by a decrease in our Golf Equipment operating segment primarily due to the negative impact of unfavorable changes in foreign currency rates combined with the impact from the retail fill-in primarily during the first half of 2022, which was not repeated in 2023, partially offset by an increase in golf ball sales related to strong demand and improved inventory availability compared to the same period in 2022.

Net revenues by major geographic region for the three and nine months ended September 30, 2023 as compared to the three and nine months ended September 30, 2022 were as follows (in millions, except percentages):

|                    | Three Months Ended<br>September 30, |                 | Growth/<br>(Decline) | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022 | Nine Months Ended<br>September 30, |                   | Growth/<br>(Decline) | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022 |
|--------------------|-------------------------------------|-----------------|----------------------|--------------------------------------------------------|------------------------------------|-------------------|----------------------|--------------------------------------------------------|
|                    | 2023                                | 2022            | Percent              | Percent                                                | 2023                               | 2022              | Percent              | Percent                                                |
| Net revenues:      |                                     |                 |                      |                                                        |                                    |                   |                      |                                                        |
| United States      | \$ 737.3                            | \$ 684.8        | 7.7 %                | 7.7 %                                                  | \$ 2,435.1                         | \$ 2,194.7        | 11.0 %               | 11.0 %                                                 |
| Europe             | 149.5                               | 141.9           | 5.4 %                | (2.3)%                                                 | 423.3                              | 417.7             | 1.3 %                | 0.9 %                                                  |
| Asia               | 130.7                               | 138.7           | (5.8)%               | (3.2)%                                                 | 419.1                              | 432.6             | (3.1)%               | 3.1 %                                                  |
| Rest of World      | 23.1                                | 23.1            | — %                  | 3.0 %                                                  | 110.2                              | 99.4              | 10.9 %               | 16.5 %                                                 |
| Total net revenues | <u>\$ 1,040.6</u>                   | <u>\$ 988.5</u> | 5.3 %                | 4.6 %                                                  | <u>\$ 3,387.7</u>                  | <u>\$ 3,144.4</u> | 7.7 %                | 8.7 %                                                  |

Net revenues from our Topgolf operations are primarily concentrated in the United States and Europe, with the United States being our principal market. We sell our Golf Equipment products and Callaway Golf and OGIO Active Lifestyle products in the United States and internationally, with our principal international regions being Europe and Asia. Active Lifestyle revenues from our TravisMathew and Jack Wolfskin operations are largely concentrated in the United States and Europe, respectively.

#### **United States**

During the three and nine months ended September 30, 2023, net revenues in the United States increased \$52.5 million (7.7%) and \$240.4 million (11.0%), respectively, compared to the three and nine months ended September 30, 2022. These increases were primarily due to the growth and continued expansion of our Topgolf business, as well as continued growth and strong performance of our TravisMathew business.

## Europe

During the three and nine months ended September 30, 2023, net revenues in Europe increased \$7.6 million (5.4%) and \$5.6 million (1.3%), respectively, compared to the three and nine months ended September 30, 2022. The \$7.6 million increase for the three months ended September 30, 2023 was primarily due to favorable foreign currency exchange combined with an increase in sales at our international Topgolf venues. The \$5.6 million increase for the nine months ended September 30, 2023 was primarily driven by growth in our Jack Wolfskin business and an increase in sales at our international Topgolf venues.

## Asia

During the three and nine months ended September 30, 2023, net revenues in Asia decreased \$8.0 million (5.8%) and \$13.5 million (3.1%), respectively, compared to the three and nine months ended September 30, 2022, due to the unfavorable impact of foreign currency exchange, primarily in Japan, combined with softer market conditions in various parts of Korea. These decreases were partially offset by increases related to market expansion and direct to consumer growth in Jack Wolfskin.

## Rest of World

During the three and nine months ended September 30, 2023, net revenues in Rest of World were flat and increased by \$10.8 million (10.9%), respectively, compared to the three and nine months ended September 30, 2022. The increase for the nine months ended September 30, 2023 was primarily due to strong performance in Canada for our Golf Equipment and Active Lifestyle products, partially offset by the unfavorable foreign currency impacts.

For the three and nine months ended September 30, 2023 foreign currency exchange rates had a favorable impact of \$6.5 million and an unfavorable impact of \$30.8 million on international net revenues, respectively.

### Costs and Expenses (in millions, except percentages)

|                                                           | Three Months Ended September 30, |                 | Increase/<br>(Decrease) | Nine Months Ended September 30, |                   | Increase/<br>(Decrease) |
|-----------------------------------------------------------|----------------------------------|-----------------|-------------------------|---------------------------------|-------------------|-------------------------|
|                                                           | 2023                             | 2022            | Percent                 | 2023                            | 2022              | Percent                 |
| Costs and expenses:                                       |                                  |                 |                         |                                 |                   |                         |
| Cost of products                                          | \$ 337.1                         | \$ 330.7        | 1.9 %                   | \$ 1,167.0                      | \$ 1,142.5        | 2.1 %                   |
| Cost of services, excluding depreciation and amortization | 45.6                             | 48.2            | (5.4)%                  | 141.4                           | 136.3             | 3.7 %                   |
| Other venue expense                                       | 312.1                            | 287.6           | 8.5 %                   | 934.7                           | 780.2             | 19.8 %                  |
| Selling, general and administrative expense               | 242.5                            | 224.7           | 7.9 %                   | 790.6                           | 720.4             | 9.7 %                   |
| Research and development expense                          | 22.6                             | 19.2            | 17.7 %                  | 67.4                            | 55.4              | 21.7 %                  |
| Venue pre-opening costs                                   | 6.9                              | 9.9             | (30.3)%                 | 16.3                            | 18.1              | (9.9)%                  |
| Total costs and expenses                                  | <u>\$ 966.8</u>                  | <u>\$ 920.3</u> | 5.1 %                   | <u>\$ 3,117.4</u>               | <u>\$ 2,852.9</u> | 9.3 %                   |

### Cost of Products

Cost of products is variable in nature and fluctuates relative to sales volumes. During the three and nine months ended September 30, 2023, cost of products increased \$6.4 million (1.9%) and \$24.5 million (2.1%), respectively, compared to the three and nine months ended September 30, 2022. The increases were primarily due to increased sales in our Active Lifestyle operating segment, partially offset by a decrease in sales in our Golf Equipment operating segment.

### Cost of Services, excluding Depreciation and Amortization

Cost of services, excluding depreciation and amortization (“cost of services”) includes the cost of food and beverage sold in our Topgolf venues as well as certain costs associated with the licensing of our Toptracer ball-flight tracking technology. During the three months ended September 30, 2023, cost of services decreased \$2.6 million (5.4%) compared to the three months ended September 30, 2022, primarily due to comparably higher food and beverage costs in 2022 and higher equipment installation costs in 2022 related to timing of venue builds. During the nine months ended September 30, 2023, cost of services increased \$5.1 million (3.7%), compared to the nine months ended September 30, 2022, primarily due to the opening of nine new company-operated Topgolf venues since September 30, 2022.

### **Other Venue Expense**

Other venue expenses primarily consist of depreciation and amortization, employee costs, rent, utilities, marketing and other costs associated with Topgolf venues. During the three and nine months ended September 30, 2023, other venue expense increased \$24.5 million (8.5%) and \$154.5 million (19.8%), respectively, compared to the three and nine months ended September 30, 2022, primarily due to the addition of nine new company-operated Topgolf venues since September 30, 2022, in addition to higher wages and planned increases in costs related to new marketing campaigns.

### **Selling, General and Administrative Expense**

Selling, general and administrative (“SG&A”) expenses primarily consist of employee costs, advertising and promotional expense, legal and professional fees, tour expenses, travel expenses, building and rent expenses, depreciation charges (excluding those related to manufacturing, distribution, and venue operations), amortization, and other miscellaneous expenses. During the three and nine months ended September 30, 2023, SG&A expenses increased \$17.8 million (7.9%) and \$70.2 million (9.7%), respectively, compared to the three and nine months ended September 30, 2022.

The \$17.8 million increase for the three months ended September 30, 2023 was due to increased costs to support the overall growth in the business, and were primarily comprised of a \$7.1 million increase in costs related to computer licenses and software, a \$3.4 million increase in depreciation and amortization, and a \$2.8 million increase primarily related to building expenses, in addition to other miscellaneous selling, general and administrative charges, including travel and entertainment, professional fees, corporate development costs, and IT integration charges.

The \$70.2 million increase for the nine months ended September 30, 2023 was driven by costs to support the overall growth of the business, which primarily include increases of \$12.6 million in planned advertising and promotional costs related to new marketing campaigns, \$10.9 million in employee costs due to an overall increase in wages and headcount, \$9.7 million in costs related to computer licenses and software, \$9.1 million in depreciation and amortization due to an increase in capital expenditures, and \$7.1 million in building expenses related to building leases, in addition to increases in travel and entertainment, professional fees, various non-recurring costs, and other miscellaneous expenses, all to support the growth of the business.

### **Research and Development Expense**

Research and development expenses are comprised of costs to design, develop, test or improve our products and technology, and primarily include employee costs of personnel engaged in research and development activities, research costs and depreciation expense. During the three and nine months ended September 30, 2023, research and development expenses increased \$3.4 million (17.7%) and \$12.0 million (21.7%), respectively, compared to the three and nine months ended September 30, 2022, primarily driven by higher employee costs due to increased wages and headcount in addition to professional fees and other miscellaneous research expenses.

### **Venue Pre-Opening Costs**

Venue pre-opening costs are primarily related to the costs associated with activities prior to the opening of new company-operated Topgolf venues, and consist of, but are not limited to, labor, rent and occupancy costs, and travel and marketing expenses. These costs fluctuate based on the planned timing, size and location of new venues. During the three and nine months ended September 30, 2023, venue pre-opening costs decreased \$3.0 million (30.3%) and \$1.8 million (9.9%), respectively, as compared to the three and nine months ended September 30, 2022.

### **Other Income and Expense (in millions, except percentages)**

|                                   | Three Months Ended<br>September 30, |                  | Change<br>Percent | Nine Months Ended<br>September 30, |                  | Change<br>Percent |
|-----------------------------------|-------------------------------------|------------------|-------------------|------------------------------------|------------------|-------------------|
|                                   | 2023                                | 2022             |                   | 2023                               | 2022             |                   |
| Other income and expenses:        |                                     |                  |                   |                                    |                  |                   |
| Interest expense, net             | \$ (52.3)                           | \$ (36.4)        | 43.7 %            | \$ (153.6)                         | \$ (100.3)       | 53.1 %            |
| Other income, net                 | 5.2                                 | 7.0              | (25.7)%           | 2.4                                | 26.9             | (91.1)%           |
| Total other (expense) income, net | <u>\$ (47.1)</u>                    | <u>\$ (29.4)</u> | 60.2 %            | <u>\$ (151.2)</u>                  | <u>\$ (73.4)</u> | 106.0 %           |

Interest expense, net increased \$15.9 million (43.7%) and \$53.3 million (53.1%) during the three and nine months ended September 30, 2023 as compared to the three and nine months ended September 30, 2022, primarily due to higher outstanding balances and increased interest rates on our term loans and senior secured asset-based revolving credit facilities, as well as an increase in deemed landlord financing (“DLF”) obligations for Topgolf.

Other income, net decreased \$1.8 million (25.7%) and \$24.5 million (91.1%) during the three and nine months ended September 30, 2023, respectively, as compared to the three and nine months ended September 30, 2022. The \$1.8 million decrease for the three months ended September 30, 2023 was primarily due to a decrease in gains related to foreign currency hedging contracts, partially offset by a decrease in foreign currency transactional losses. The \$24.5 million decrease during the nine months ended September 30, 2023 was primarily due to the recognition of a \$10.5 million non-cash loss to write-off unamortized deferred debt issuance costs and an original issuance discount in connection with our 2023 debt modification, combined with a net decrease in foreign currency hedge gains, partially offset by a decrease in foreign currency transactional losses.

#### **Income Taxes**

Our income tax provision decreased \$3.3 million to an income tax benefit of \$3.0 million for the three months ended September 30, 2023, compared to an income tax expense of \$0.3 million in the comparable period of 2022. As a percentage of pre-tax income, our effective tax rate for the three months ended September 30, 2023 decreased to (10.8)% compared to 0.8% in the comparable period of 2022. The effective tax rate for the three months ended September 30, 2023 was impacted by a reduction in the estimated annual income tax provision. The effective tax rate for the three months ended September 30, 2022 was impacted by a partial release of the valuation allowances on our deferred tax assets and other nonrecurring items. Excluding the valuation allowance release and other nonrecurring items, our effective tax rate would have been (0.1)% and 12.5% for the three months ended September 30, 2023 and 2022, respectively. For further discussion see Note 10 “Income Taxes” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

Our income tax benefit increased \$40.5 million to \$53.0 million for the nine months ended September 30, 2023, compared to \$12.5 million in the comparable period of 2022. As a percentage of pre-tax income, our effective tax rate for the nine months ended September 30, 2023 decreased to (44.4)% compared to (5.7)% in the comparable period of 2022. Our effective tax rate for the nine months ended September 30, 2023 and 2022 was impacted by the reversal of a significant portion of the valuation allowances on our deferred tax assets and other nonrecurring items. Excluding the valuation allowance release and other non-recurring items, our effective tax rate would have been 10.7% and 16.3% for the nine months ended September 30, 2023 and 2022, respectively. For further discussion see Note 10 “Income Taxes” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

### Net Income, Diluted Earnings Per Share and Reconciliation of Non-GAAP Measures

The following table presents a reconciliation of our results for the three months ended September 30, 2023 and 2022 to our non-GAAP results for the same periods (in millions, except per share information):

|                                                                         | Three months ended September 30, 2023 |                                           | Three Months Ended September 30, 2022 |                                           |
|-------------------------------------------------------------------------|---------------------------------------|-------------------------------------------|---------------------------------------|-------------------------------------------|
|                                                                         | Net Income                            | Diluted earnings per share <sup>(4)</sup> | Net Income                            | Diluted earnings per share <sup>(4)</sup> |
| GAAP                                                                    | \$ 29.7                               | \$ 0.16                                   | \$ 38.5                               | \$ 0.20                                   |
| Less: Non-Cash Acquisition Amortization and Depreciation <sup>(1)</sup> | (4.5)                                 | (0.02)                                    | (5.9)                                 | (0.03)                                    |
| Less: Non-Recurring Items <sup>(2)</sup>                                | (4.3)                                 | (0.02)                                    | (4.8)                                 | (0.02)                                    |
| Less: Tax Valuation Allowance <sup>(3)</sup>                            | 0.3                                   | —                                         | 4.6                                   | 0.02                                      |
| <b>Non-GAAP</b>                                                         | <b>\$ 38.2</b>                        | <b>\$ 0.20</b>                            | <b>\$ 44.6</b>                        | <b>\$ 0.23</b>                            |
| Diluted Weighted-Average Shares Outstanding                             |                                       | 201.2                                     |                                       | 201.8                                     |

<sup>(1)</sup> Includes the amortization and depreciation of acquired intangible assets and purchase accounting adjustments related to acquisitions.

<sup>(2)</sup> 2023 amounts primarily included \$2.7 million in non-recurring restructuring and reorganization charges in our Active Lifestyle segment, and \$1.5 million in non-recurring IT costs related to a cybersecurity incident. 2022 amounts primarily include \$4.8 million in charges related to the suspension of our Jack Wolfskin retail operations in Russia and \$1.4 million in non-recurring IT integration and implementation costs stemming from acquisitions.

<sup>(3)</sup> Related to the release of tax valuation allowances that were recorded in connection with the merger with Topgolf.

<sup>(4)</sup> In accordance with ASU 2020-06, periodic interest expense related to the 2020 Convertible Notes is excluded from net income for the purpose of calculating diluted earnings per share.

Net income for the three months ended September 30, 2023 decreased to \$29.7 million compared to \$38.5 million for the three months ended September 30, 2022. Diluted earnings per share decreased from \$0.20 per share to \$0.16 per share for the three months ended September 30, 2023 compared to the same period in 2022. Fully diluted shares of common stock for the three months ended September 30, 2023 were 201.2 million shares compared to 201.8 million shares for the same period in 2022.

On a non-GAAP basis, excluding the items described in the table above, our net income and diluted earnings per share for the three months ended September 30, 2023 would have been \$38.2 million and \$0.20 per share, respectively, compared to \$44.6 million and \$0.23 per share, respectively, for the same period in 2022. The decrease in non-GAAP net income for the three months ended September 30, 2023 was primarily due to an increase of \$19.0 million in other expense, which was driven by an increase in interest expense related to higher interest rates and additional term loan debt as well as increased venue financing interest, combined with a decrease in net foreign currency hedge gains. This was partially offset by an \$8.5 million decrease in our income tax provision and a \$4.1 million (5.1%) increase in operating income.

The following table presents a reconciliation of our results for the nine months ended September 30, 2023 and 2022 to our non-GAAP results for the same periods (in millions, except per share information):

|                                                                         | Nine Months Ended September 30, 2023 |                                           | Nine Months Ended September 30, 2022 |                                           |
|-------------------------------------------------------------------------|--------------------------------------|-------------------------------------------|--------------------------------------|-------------------------------------------|
|                                                                         | Net Income                           | Diluted earnings per share <sup>(4)</sup> | Net Income                           | Diluted earnings per share <sup>(4)</sup> |
| GAAP                                                                    | \$ 172.1                             | \$ 0.88                                   | \$ 230.6                             | \$ 1.17                                   |
| Less: Non-Cash Acquisition Amortization and Depreciation <sup>(1)</sup> | (15.7)                               | (0.08)                                    | (16.0)                               | (0.08)                                    |
| Less: Non-Recurring Items <sup>(2)</sup>                                | (20.8)                               | (0.10)                                    | (10.4)                               | (0.05)                                    |
| Less: Tax Valuation Allowance <sup>(3)</sup>                            | 59.4                                 | 0.29                                      | 48.0                                 | 0.24                                      |
| Non-GAAP                                                                | \$ 149.2                             | \$ 0.77                                   | \$ 209.0                             | \$ 1.06                                   |
| Diluted Weighted-Average Shares Outstanding                             |                                      | 201.3                                     |                                      | 201.0                                     |

<sup>(1)</sup> Includes the amortization and depreciation of acquired intangible assets and purchase accounting adjustments related to acquisitions.

<sup>(2)</sup> 2023 amounts primarily included \$5.8 million in non-recurring restructuring and reorganization charges in our Active Lifestyle segment, \$3.7 million in non-recurring IT integration and implementation costs stemming from acquisitions, \$1.5 million in non-recurring costs related to a cybersecurity incident, and \$13.6 million in total charges related to our 2023 debt modification. 2022 amounts primarily include \$3.5 million in charges related to postponed debt refinancing, \$3.6 million in non-recurring IT integration and implementation related costs stemming from acquisitions, and charges related to the suspension of our Jack Wolfskin retail operations in Russia.

<sup>(3)</sup> Related to the release of tax valuation allowances that were recorded in connection with the merger with Topgolf.

<sup>(4)</sup> In accordance with ASU 2020-06, periodic interest expense related to the 2020 Convertible Notes is excluded from net income for the purpose of calculating diluted earnings per share.

Net income for the nine months ended September 30, 2023 decreased to \$172.1 million compared to \$230.6 million for the nine months ended September 30, 2022. Diluted earnings per share decreased by \$0.29 to \$0.88 per share for the nine months ended September 30, 2023 compared to \$1.17 for the same period in 2022. Fully diluted shares of common stock for the nine months ended September 30, 2023 were 201.3 million shares compared to 201.0 million shares for the same period in 2022.

On a non-GAAP basis, excluding the items described in the table above, our net income and diluted earnings per share for the nine months ended September 30, 2023 would have been \$149.2 million and \$0.77 per share, respectively, compared to \$209.0 million and \$1.06 per share, respectively, for the same period in 2022. The decrease in non-GAAP net income for the nine months ended September 30, 2023 was due to a \$15.5 million (4.8%) decrease in operating income primarily due to the impact of unfavorable changes in foreign currency rates, combined with an increase of \$70.1 million in other expense, which was primarily driven by higher outstanding debt balances and interest rates, as well as increased interest related to new Topgolf venues, in addition to a decline in net foreign currency hedge gains.

**Operating Segment Results for the Three and Nine Months Ended September 30, 2023 and 2022 (in millions, except percentages)**

|                                         | Three Months Ended<br>September 30, |                 | Growth/(Decline) |             | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022 <sup>(1)</sup> |                   | Nine Months Ended<br>September 30, |             | Growth/(Decline) |  | Non-GAAP<br>Constant<br>Currency<br>Growth vs.<br>2022 <sup>(1)</sup> |  |
|-----------------------------------------|-------------------------------------|-----------------|------------------|-------------|-----------------------------------------------------------------------|-------------------|------------------------------------|-------------|------------------|--|-----------------------------------------------------------------------|--|
|                                         | 2023                                | 2022            | Percent          | Percent     | 2023                                                                  | 2022              | Percent                            | Percent     |                  |  |                                                                       |  |
| <b>Net revenues:</b>                    |                                     |                 |                  |             |                                                                       |                   |                                    |             |                  |  |                                                                       |  |
| Venues                                  | \$ 430.5                            | \$ 399.5        | 7.8 %            | 7.5%        | \$ 1,270.4                                                            | \$ 1,089.4        | 16.6 %                             | 16.6%       |                  |  |                                                                       |  |
| Other business lines                    | 17.2                                | 14.3            | 20.3 %           | 19.6%       | 51.6                                                                  | 50.1              | 3.0 %                              | 4.6%        |                  |  |                                                                       |  |
| Topgolf                                 | 447.7                               | 413.8           | 8.2 %            | 7.9%        | 1,322.0                                                               | 1,139.5           | 16.0 %                             | 16.1%       |                  |  |                                                                       |  |
| Golf clubs                              | 222.2                               | 221.4           | 0.4 %            | 0.1%        | 913.3                                                                 | 959.6             | (4.8)%                             | (2.9)%      |                  |  |                                                                       |  |
| Golf balls                              | 71.2                                | 75.3            | (5.4)%           | (6.2)%      | 274.8                                                                 | 257.0             | 6.9 %                              | 8.0%        |                  |  |                                                                       |  |
| Golf Equipment                          | 293.4                               | 296.7           | (1.1)%           | (1.5)%      | 1,188.1                                                               | 1,216.6           | (2.3)%                             | (0.6)%      |                  |  |                                                                       |  |
| Apparel                                 | 211.7                               | 181.4           | 16.7 %           | 15.5%       | 531.3                                                                 | 456.7             | 16.3 %                             | 17.6%       |                  |  |                                                                       |  |
| Gear, accessories, & other              | 87.8                                | 96.6            | (9.1)%           | (11.2)%     | 346.3                                                                 | 331.6             | 4.4 %                              | 5.2%        |                  |  |                                                                       |  |
| Active Lifestyle                        | 299.5                               | 278.0           | 7.7 %            | 6.2%        | 877.6                                                                 | 788.3             | 11.3 %                             | 12.4%       |                  |  |                                                                       |  |
| <b>Total net revenues</b>               | <b>\$ 1,040.6</b>                   | <b>\$ 988.5</b> | <b>5.3 %</b>     | <b>4.6%</b> | <b>\$ 3,387.7</b>                                                     | <b>\$ 3,144.4</b> | <b>7.7 %</b>                       | <b>8.7%</b> |                  |  |                                                                       |  |
| <b>Segment operating income:</b>        |                                     |                 |                  |             |                                                                       |                   |                                    |             |                  |  |                                                                       |  |
| Topgolf                                 | \$ 38.9                             | \$ 23.6         | 64.8 %           |             | \$ 85.7                                                               | \$ 74.3           | 15.3 %                             |             |                  |  |                                                                       |  |
| Golf Equipment                          | 35.2                                | 49.6            | (29.0)%          |             | 213.2                                                                 | 250.7             | (15.0)%                            |             |                  |  |                                                                       |  |
| Active Lifestyle                        | 40.0                                | 28.1            | 42.3 %           |             | 96.8                                                                  | 77.3              | 25.2 %                             |             |                  |  |                                                                       |  |
| <b>Total segment operating income</b>   | <b>114.1</b>                        | <b>101.3</b>    | <b>12.6 %</b>    |             | <b>395.7</b>                                                          | <b>402.3</b>      | <b>(1.6)%</b>                      |             |                  |  |                                                                       |  |
| Reconciling Items <sup>(2)</sup>        | (40.3)                              | (33.1)          | 21.8 %           |             | (125.4)                                                               | (110.8)           | 13.2 %                             |             |                  |  |                                                                       |  |
| <b>Total operating income</b>           | <b>73.8</b>                         | <b>68.2</b>     | <b>8.2 %</b>     |             | <b>270.3</b>                                                          | <b>291.5</b>      | <b>(7.3)%</b>                      |             |                  |  |                                                                       |  |
| Interest expense, net                   | (52.3)                              | (36.4)          | 43.7 %           |             | (153.6)                                                               | (100.3)           | 53.1 %                             |             |                  |  |                                                                       |  |
| Other income, net                       | 5.2                                 | 7.0             | (25.7)%          |             | 2.4                                                                   | 26.9              | (91.1)%                            |             |                  |  |                                                                       |  |
| <b>Total income before income taxes</b> | <b>\$ 26.7</b>                      | <b>\$ 38.8</b>  | <b>(31.2)%</b>   |             | <b>\$ 119.1</b>                                                       | <b>\$ 218.1</b>   | <b>(45.4)%</b>                     |             |                  |  |                                                                       |  |

<sup>(1)</sup> Calculated by applying 2022 exchange rates to 2023 reported sales in regions outside the United States.

<sup>(2)</sup> Reconciling items include corporate general and administrative expenses not utilized by management in determining segment profitability, including non-cash amortization expense of intangible assets in connection with the acquisitions and non-recurring costs.

### Topgolf

During the three and nine months ended September 30, 2023, Topgolf net revenues increased \$33.9 million (8.2%) and \$182.5 million (16.0%), respectively, and operating income increased \$15.3 million (64.8%) and \$11.4 million (15.3%), respectively, both compared to the same periods in 2022. The increase in net revenues was primarily due to the opening of nine new company-owned and operated venues since September 2022, partially offset by a decline in same venue sales resulting from a decline in consumer demand and extreme heat in certain markets, and a decline in corporate events in the third quarter of 2023. The increase in operating income was due to the increase in net revenue as discussed above combined with improved operational efficiencies at the venues. These increases were partially offset by planned increases in marketing expenses associated with national marketing campaigns.

### Golf Equipment

During the three and nine months ended September 30, 2023, Golf Equipment net revenues decreased \$3.3 million (1.1%) and \$28.5 million (2.3%), respectively, and segment operating income decreased \$14.4 million (29.0%) and \$37.5 million (15.0%), respectively, compared to the same periods in 2022.

The decrease in net revenues in the third quarter of 2023 was due to a planned shift in golf club launches from the third quarter of 2023 to the fourth quarter of 2023, combined with softer demand in the Asia market, and lower golf ball sales due to an inventory catch-up in the retail channel in the third quarter of 2022 to meet increased demand. These decreases were partially offset by the favorable impact of changes in foreign currency exchange rates combined with an increase in average selling prices. The decrease in operating income in the third quarter of 2023 was due to a decrease in gross margin as the result of less launch product as discussed above, a return to more normalized promotional levels and unfavorable cost absorption due to lower production volumes. These decreases were partially offset by an increase in average selling prices and the favorable impact of changes in foreign currency exchange rates.

The decrease in net revenues in the first nine months of 2023 was primarily due to higher sales during the first half of 2022 as a result of retail fill-in to restock low inventory levels caused by supply chain constraints in order to meet increased demand, combined with the unfavorable impact of foreign currency exchange. The decrease in operating income in the first nine months of 2023 was due to a decrease in net revenues as discussed above combined with a decline in operating expense leverage, partially offset by lower freight costs and an increase in average selling prices.

### **Active Lifestyle**

During the three and nine months ended September 30, 2023, Active Lifestyle net revenues increased \$21.5 million (7.7%) and \$89.3 million (11.3%), respectively, and operating income increased \$11.9 million (42.3%) and \$19.5 million (25.2%), respectively, all compared to the same periods in 2022.

The increase in net revenues in the third quarter of 2023 was primarily driven by growth in the TravisMathew business and the Jack Wolfskin business, as well as the favorable impact of changes in foreign currency rates, primarily in Europe. The growth at TravisMathew was due to increases in wholesale distribution, retail and e-commerce channels as a result of improved inventory levels, in addition to market expansion and the addition of retail stores. The growth at Jack Wolfskin was primarily due to retail and e-commerce growth. These increases were partially offset by revenue declines in Callaway branded soft goods, primarily due to softer demand in the Asia apparel market. The increase in operating income in the third quarter of 2023 was largely due to the increase in net revenue as discussed above, in addition to an increase in gross margin as a result of a higher mix of direct-to-consumer sales combined with lower freight costs, partially offset by increased operating expenses to support business growth at TravisMathew and Jack Wolfskin.

The increase in net revenue during the nine months ended September 30, 2023 was primarily driven by continued brand momentum and growth across all sales channels at TravisMathew combined with the opening of additional retail stores and brand expansion, in addition to organic growth in the retail and e-commerce channels at Jack Wolfskin, resulting from improved supply chain and the timing of inventory deliveries in the first half of 2023 compared to the prior year. These increases were partially offset by the unfavorable impact of changes in foreign currency rates and a decrease in Callaway branded soft goods primarily due to lower retail foot traffic in the Asia apparel market. The increase in operating income was due to an increase in net revenue as discussed above, combined with an increase in gross margin resulting from a higher mix of direct-to-consumer sales combined with lower freight costs. These increases were partially offset by a planned increase in operating expenses to support business growth at TravisMathew and Jack Wolfskin, combined with the unfavorable impact of changes in foreign currency exchange rates.

### **Financial Condition**

Our cash and cash equivalents, including restricted cash, increased \$131.9 million to \$335.3 million at September 30, 2023 from \$203.4 million at December 31, 2022. The increase in cash and cash equivalents during the nine months ended September 30, 2023 was primarily related to cash provided by financing activities of \$331.4 million and cash provided by operating activities of \$227.7 million, partially offset by cash used in investing activities of \$419.9 million. During the nine months ended September 30, 2023, we used our cash and cash equivalents in addition to proceeds received from refinancing our credit facilities in the first quarter of 2023 and from lease financings, to repay debt, fund our operations and invest in the expansion of the Topgolf business and other capital expenditures. We believe that our existing funds and existing sources of and access to capital and any future financings, as necessary, are adequate to fund our future operations. For further information related to our financing arrangements, see Note 5 “Financing Arrangements,” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 and “Liquidity and Capital Resources” in Part I, Item 2 of this Form 10-Q.

Our accounts receivable balance fluctuates throughout the year as a result of the general seasonality of our business, and is also affected by the timing of new product launches. With respect to our Golf Equipment business, accounts receivable are generally the highest during the first and second quarters during the seasonal peak in the golf industry, and generally decline significantly during the third and fourth quarters as a result of an increase in cash collections combined with lower seasonal sales. Our Active Lifestyle accounts receivable balances are generally higher during the third and fourth quarters, primarily due to the seasonal concentration of sales for the Jack Wolfskin business during the fall and winter seasons. Our Topgolf venue business primarily records revenue and collects payment at point-of-sale, therefore, Topgolf's accounts receivable balance is smaller than our other business segments and primarily consists of media sponsorship receivables. As of September 30, 2023, our consolidated net accounts receivable increased to \$304.6 million from \$167.3 million at December 31, 2022. The increase reflects the seasonal increase in golf equipment sales. Net accounts receivable as of September 30, 2023 increased \$29.6 million compared to September 30, 2022, primarily due to increased net sales.

Our inventory balance fluctuates throughout the year as a result of the general seasonality of certain operating segments within our business, and is also affected by the timing of new product launches. With respect to our Golf Equipment business, the buildup of inventory generally begins during the fourth quarter and continues into the first quarter and beginning of the second quarter in order to meet increased demand during the golf season. Inventory levels are also impacted by the timing of new product launches as well as the success of new products. Active Lifestyle inventory levels start to increase during the second quarter and continue to increase into the third and fourth quarters primarily due to the seasonal nature of our Jack Wolfskin business, whose products are significantly geared towards the fall and winter seasons. Topgolf is primarily a services business with lower inventory balances than our other business segments, with the inventory balances primarily consisting of food and beverage as well as retail merchandise and Toptracer inventory. Our inventory decreased \$222.7 million to \$736.5 million as of September 30, 2023, compared to December 31, 2022, due to improved sell through as a result of normalized supply chain conditions. Our inventory increased \$14.2 million as of September 30, 2023, compared to September 30, 2022, primarily due to significantly improved supply chain lead times in our Active Lifestyle operating segment, resulting in the earlier receipt of inventory orders as compared to 2022, in addition to increased capacity in order to meet increased market share and demand for certain products.

### **Liquidity and Capital Resources**

Our principal sources of liquidity consist of our existing cash and cash equivalent balances, funds expected to be generated from operations and available funds from our credit facilities. Based on our current cash balances, estimates of funds expected to be generated from operations, and the current and projected availability under current or future credit facilities, we believe we will be able to finance current and planned operating requirements, capital expenditures, required debt repayments and contractual obligations and commercial commitments for at least the next 12 months from the issuance date of this Form 10-Q.

Our ability to generate sufficient positive cash flows from operations is subject to many risks and uncertainties, including future economic trends and conditions, demand for our products, supply chain challenges, foreign currency exchange rates, and other risks and uncertainties applicable to us and our business (see "Risk Factors" contained in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2022).

On March 16, 2023, we completed a comprehensive plan to refinance and modify our capital structure in order to extend our debt maturities, reduce our borrowing costs and improve our liquidity, as well as simplify and unify our financial reporting. As a result, we entered into a new \$1,250.0 million secured Term Loan B which matures on March 16, 2030. We used a portion of the proceeds to pay off our then existing Term Loan B facility of \$432.0 million and Topgolf credit facilities of \$504.1 million. In addition to the modification of our Term Loan B, we also extended and increased the existing \$400.0 million ABL facility with a new \$525.0 million senior secured ABL revolving credit facility which matures on March 16, 2028. As of September 30, 2023, we had \$734.1 million in cash and availability under our credit facilities, which is an increase of \$74.7 million compared to September 30, 2022. Information about our credit facilities and long-term debt is presented in Note 5 "Financing Arrangements" in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q, which is incorporated herein by this reference.

As of September 30, 2023, approximately 50% of our cash was held in regions outside of the United States. We continue to maintain our indefinite reinvestment assertion with respect to most jurisdictions in which we operate because of local cash requirements to operate our business. If we were to repatriate cash to the United States outside of settling intercompany balances, we may need to pay incremental foreign withholding taxes which, subject to certain limitations, generate foreign tax credits for use against our U.S. tax liability, if any. Additionally, we may need to pay certain state income taxes.

### Significant Cash Obligations

The table below summarizes certain significant cash obligations as of September 30, 2023 that will affect our future liquidity. We plan to utilize our liquidity (as described above) and our cash flows from business operations to fund our material cash requirements.

|                                                                               | Payments Due By Period |                   |             |             |            |
|-------------------------------------------------------------------------------|------------------------|-------------------|-------------|-------------|------------|
|                                                                               | Total                  | Remainder of 2023 | 2024 - 2025 | 2026 - 2027 | Thereafter |
|                                                                               | (in millions)          |                   |             |             |            |
| Long-term debt <sup>(1)</sup>                                                 | \$ 1,572.0             | \$ 5.3            | \$ 39.4     | \$ 291.8    | \$ 1,235.5 |
| Interest payments relating to long-term debt <sup>(2)</sup>                   | 626.4                  | 31.1              | 228.5       | 182.5       | 184.3      |
| Finance leases, including imputed interest <sup>(3)</sup>                     | 699.7                  | 2.1               | 28.9        | 30.0        | 638.7      |
| Operating leases, including imputed interest <sup>(4)</sup>                   | 2,488.4                | 30.9              | 319.8       | 304.6       | 1,833.1    |
| DLF obligations <sup>(5)</sup>                                                | 3,360.5                | 10.6              | 127.9       | 131.8       | 3,090.2    |
| Minimum lease payments for leases signed but not yet commenced <sup>(6)</sup> | 1,012.9                | 1.2               | 42.0        | 42.0        | 927.7      |
| Capital commitments <sup>(7)</sup>                                            | 22.0                   | 21.0              | 1.0         | —           | —          |
| Unconditional purchase obligations <sup>(8)</sup>                             | 185.0                  | 33.8              | 82.1        | 39.5        | 29.6       |
| Uncertain tax contingencies <sup>(9)</sup>                                    | 13.0                   | 2.5               | 6.4         | 2.9         | 1.2        |
| Total                                                                         | \$ 9,979.9             | \$ 138.5          | \$ 876.0    | \$ 1,025.1  | \$ 7,940.3 |

<sup>(1)</sup> Excludes unamortized debt discounts, unamortized debt issuance costs, and fair value adjustments. For further details, see Note 5 “Financing Arrangements,” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(2)</sup> Long-term debt may have fixed or variable interest rates. For further details, see Note 5 “Financing Arrangements,” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(3)</sup> Represents future minimum payments under financing leases. For further details, see Note 3 “Leases” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(4)</sup> Represents commitments for minimum lease payments under non-cancellable operating leases. For further details, see Note 3 “Leases” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(5)</sup> Represents DLF obligations in connection with the construction of Topgolf venues. For further details, see Note 3 “Leases” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(6)</sup> Represents future minimum lease payments under lease agreements that have not yet commenced as of September 30, 2023, in relation to future Topgolf facilities. For further discussion, see Note 3 “Leases” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(7)</sup> Represents capital expenditure commitments under lease agreements for Topgolf venues under construction that have been signed as of September 30, 2023.

<sup>(8)</sup> During the normal course of business, we enter into agreements to purchase goods and services, including commitments for endorsement agreements with professional athletes and other endorsers, consulting and service agreements, and intellectual property licensing agreements pursuant to which we are required to pay royalty fees. The amounts listed above approximate the minimum purchase obligations we are obligated to pay under these agreements over the next five years and thereafter as of September 30, 2023. The actual amounts paid under some of the agreements may be higher or lower than these amounts. In addition, we also enter into unconditional purchase obligations with various vendors and suppliers of goods and services during the normal course of business through purchase orders or other documentation or that are undocumented except for an invoice. For further details, see Note 11 “Commitments & Contingencies” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(9)</sup> Amounts represent current and non-current portions of uncertain income tax positions as recorded on our Condensed Consolidated Balance Sheets as of September 30, 2023. Amounts exclude uncertain income tax positions that we would be able to offset against deferred taxes. For further discussion, see Note 10 “Income Taxes” in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

During the normal course of business, we have made certain indemnities, commitments and guarantees under which we may be required to make payments in relation to certain transactions. These include (i) intellectual property indemnities to our customers and licensees in connection with the use, sale and/or license of our products or trademarks, (ii) indemnities to various lessors in connection with facility leases for certain claims arising from such facilities or leases, (iii) indemnities to vendors and service providers pertaining to the goods or services provided to us or based on the negligence or willful misconduct, and (iv) indemnities involving the accuracy of representations and warranties in certain contracts. In addition, we have made contractual commitments to each of our officers and certain other employees providing for severance payments upon the termination of employment. We have also issued guarantees in the form of a standby letter of credit primarily as security for contingent liabilities under certain workers’ compensation insurance policies.

The duration of these indemnities, commitments and guarantees varies, and in certain cases may be indefinite. The majority of these indemnities, commitments and guarantees do not provide for any limitation on the maximum amount of future payments we could be obligated to make. Historically, costs incurred to settle claims related to indemnities have not been material to our financial position, results of operations or cash flows. In addition, we believe the likelihood is remote that payments under the commitments and guarantees described above will have a material effect on our financial condition. The fair value of indemnities, commitments and guarantees that we issued during the three and nine months ended September 30, 2023 was not material to our financial position, results of operations or cash flows.

In addition to the contractual obligations listed above, our liquidity could also be adversely affected by an unfavorable outcome with respect to claims and litigation that we are subject to from time to time (see Note 11 “Commitments & Contingencies” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 and “Legal Proceedings” in Part II, Item 1 of this Form 10-Q).

We have no material off-balance sheet arrangements.

#### ***Capital Expenditures***

Total estimated capital expenditures, net of reimbursements by third party real estate financing partners, for the year ending December 31, 2023, are expected to be approximately \$240.0 million, comprised of \$65.0 million for our legacy business and \$175.0 million for the Topgolf business.

#### **Critical Accounting Estimates**

For the period ended September 30, 2023, there have been no material changes to our critical accounting estimates from the information reported in our Form 10-K for the fiscal year ended December 31, 2022, filed with the SEC on March 1, 2023.

#### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We use derivative financial instruments to mitigate our exposure to changes in foreign currency exchange rates and interest rates. Transactions involving these financial instruments are with creditworthy banks, primarily banks that are party to our credit facilities (see Note 5 “Financing Arrangements,” in the Notes to Condensed Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q). The use of these instruments exposes us to market and credit risk which may at times be concentrated with certain counterparties, although counterparty nonperformance is not anticipated.

#### **Foreign Currency Fluctuations**

Information about our foreign currency hedging activities is set forth in Note 14 “Derivatives and Hedging,” in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1, of this Form 10-Q, which is incorporated herein by this reference.

As part of our risk management procedure, a sensitivity analysis model is used to measure the potential loss in future earnings of market-sensitive instruments resulting from one or more selected hypothetical changes in interest rates or foreign currency values. The sensitivity analysis model quantifies the estimated potential effect of unfavorable movements of 10% in foreign currencies to which we were exposed at September 30, 2023 through our foreign currency forward contracts.

At September 30, 2023, the estimated loss from our foreign currency forward contracts, calculated using the sensitivity analysis model described above, was \$32.4 million. We believe that such a hypothetical loss from our foreign currency forward contracts would be partially offset by increases in the value of the underlying transactions being hedged.

The sensitivity analysis model is a risk analysis tool and does not purport to represent actual losses in earnings that we will incur, nor does it consider the potential effect of favorable changes in market rates. It also does not represent the maximum possible loss that may occur. Actual future gains and losses will differ from those estimated because of changes or differences in market rates and interrelationships, hedging instruments and hedge percentages, timing and other factors.

## **Interest Rate Fluctuations**

We are exposed to interest rate risk from our credit facilities and long-term borrowing commitments. Outstanding borrowings under these credit facilities and long-term borrowing commitments accrue interest as described in Note 5 “Financing Arrangements,” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1, and in “Liquidity and Capital Resources” in Part I, Item 2 of this Form 10-Q. Our long-term borrowing commitments are subject to interest rate fluctuations, which could be material to our cash flows and results of operations. In order to mitigate this risk, we enter into interest rate hedges and swaps as part of our interest rate risk management strategy. Information about our interest rate hedges and swaps is provided in Note 14 “Derivatives and Hedging” in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q. In order to determine the impact of unfavorable changes in interest rates on our cash flows and results of operations, we performed a sensitivity analysis as part of our risk management procedures. The sensitivity analysis quantified that the incremental expense incurred by a 10% increase in interest rates would be \$4.4 million over the 12-month period ending on September 30, 2023.

## **Inflation**

The continued increase in inflation partially contributed to the increase in the cost of our products and services as well as operating costs. If the cost of our products, employee costs, or other costs continue to be subject to significant inflationary pressures, such inflationary pressure may have an adverse effect on our ability to maintain current levels of gross margin and selling, general and administrative expenses. Further, we may not be able to offset these increased costs through price increases. As a result, our inability to quickly respond to inflation could harm our cash flows and results of operations in the future.

## **Item 4. Controls and Procedures**

*Disclosure Controls and Procedures.* We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness, as of September 30, 2023, of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2023.

*Changes in Internal Control over Financial Reporting.* There were no changes in our internal controls over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## PART II. OTHER INFORMATION

### Item 1. *Legal Proceedings*

The information set forth in Note 11 “Commitments & Contingencies,” in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1, of this Form 10-Q, is incorporated herein by this reference.

### Item 1A. *Risk Factors*

#### **Certain Factors Affecting Topgolf Callaway Brands**

We have included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2022, a description of certain risks and uncertainties that could affect our business, future performance or financial condition (the “Risk Factors”). Investors should consider the Risk Factors prior to making an investment decision with respect to our stock. There are no material changes from the disclosure provided in the Form 10-K for the year ended December 31, 2022 with respect to the Risk Factors.

### Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds*

#### **Stock Purchases**

In May 2022, our Board of Directors authorized a \$100.0 million share repurchase program (the “2022 Repurchase Program”) under which we are authorized to repurchase shares of our common stock in the open market or in private transactions, subject to our assessment of market conditions and repurchase opportunities. We will assess market conditions, buying opportunities and other factors from time to time and will make strategic repurchases as appropriate. The repurchases will be made in compliance with Rule 10b-18 under the Exchange Act, subject to market conditions, applicable legal requirements and other factors, and the repurchases will be made consistent with the terms of our credit facilities, which define the amount of stock that can be repurchased. The repurchase program does not require us to acquire a specific number of shares and it will remain in effect until completed or until terminated by the Board of Directors. During the third quarter of 2023, we repurchased 1.0 million shares of our common stock under the 2022 Repurchase Program at a weighted average price per share of \$16.55, for a total cost of \$16.5 million.

The following table summarizes our purchases during the third quarter of 2023 and includes amounts repurchased under the 2022 Repurchase Program and shares withheld to satisfy payroll tax withholding obligations in connection with the vesting and settlement of employee restricted stock unit awards and performance share unit awards. Our repurchases of shares of common stock are recorded at cost and result in a reduction of shareholders’ equity.

|                                        | Three Months Ended September 30, 2023 |                                       |                                                                        |                                                                  |
|----------------------------------------|---------------------------------------|---------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------|
|                                        | Total Number of Shares Purchased      | Weighted Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Maximum Dollar Value that May Yet Be Purchased Under the Program |
| July 1, 2023 - July 31, 2023           | —                                     | \$ —                                  | —                                                                      | \$ 82,154,344                                                    |
| August 1, 2023 - August 31, 2023       | 242                                   | 16.78                                 | —                                                                      | 82,154,344                                                       |
| September 1, 2023 - September 30, 2023 | 1,008,998                             | 16.55                                 | 1,000,000                                                              | 65,608,579                                                       |
| Total                                  | 1,009,240                             | \$ 16.55                              | 1,000,000                                                              | \$ 65,608,579                                                    |

Other than shares repurchased under the 2022 Repurchase Program, during the third quarter of 2023, we repurchased 9,240 shares of our common stock at an average cost per share of \$16.50, for a total cost of \$0.2 million, which were related to shares withheld to satisfy payroll tax withholding obligations as described above.

### Item 3. *Defaults upon Senior Securities*

None.

### Item 4. *Mine Safety Disclosures*

None

**Item 5. Other Information**

During the three months ended September 30, 2023, none of our officers or directors adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any “non Rule 10b5-1 trading arrangement.”

**Item 6. Exhibits**

- 3.1 [Third Restated Certificate of Incorporation of the Company, incorporated herein by this reference to Exhibit 3.2 to the Company's Current Report on Form 8-K, as filed with the Commission on September 6, 2022 \(file no. 1-10962\).](#)
- 3.2 [Amended and Restated Bylaws of the Company, incorporated herein by this reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, as filed with the Commission on June 9, 2023 \(file no. 1-10962\).](#)
- 31.1 [Certification of Oliver G. Brewer III pursuant to Rule 13a-14\(a\) or 15d-14\(a\), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. †](#)
- 31.2 [Certification of Brian P. Lynch pursuant to Rule 13a-14\(a\) or 15d-14\(a\), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. †](#)
- 32.1 [Certification of Oliver G. Brewer III and Brian P. Lynch pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. †](#)
- 101.1 XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.2 XBRL Taxonomy Extension Schema Document †
- 101.3 XBRL Taxonomy Extension Calculation Linkbase Document †
- 101.4 XBRL Taxonomy Extension Definition Linkbase Document †
- 101.5 XBRL Taxonomy Extension Label Linkbase Document †
- 101.6 XBRL Taxonomy Extension Presentation Linkbase Document †
- 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101) †

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(†) Included with this Report.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TOPGOLF CALLAWAY BRANDS CORP.

By: \_\_\_\_\_ /s/ Jennifer Thomas

**Jennifer Thomas**  
**Senior Vice President and**  
**Chief Accounting Officer**

Date: November 8, 2023

## CERTIFICATION

I, Oliver G. Brewer III, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Topgolf Callaway Brands Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ OLIVER G. BREWER III

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**Oliver G. Brewer III**  
**President and Chief Executive Officer**

Dated: November 8, 2023

## CERTIFICATION

I, Brian P. Lynch, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Topgolf Callaway Brands Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ BRIAN P. LYNCH

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**Brian P. Lynch**  
Executive Vice President and Chief Financial Officer

Dated: November 8, 2023

**CERTIFICATION PURSUANT  
TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of Topgolf Callaway Brands Corp., a Delaware corporation (the "Company"), does hereby certify with respect to the Quarterly Report of the Company on Form 10-Q for the quarterly period ended September 30, 2023, as filed with the Securities and Exchange Commission (the "10-Q Report"), that:

(1) the 10-Q Report fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) the information contained in the 10-Q Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

The undersigned have executed this Certification effective as of November 8, 2023.

/s/ OLIVER G. BREWER III

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**Oliver G. Brewer III**  
**President and Chief Executive Officer**

/s/ BRIAN P. LYNCH

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**Brian P. Lynch**  
**Executive Vice President and Chief Financial Officer**